Country	Entity Name	Business Description	Number of employees	Revenue	Profit (Loss) before tax	Income tax accrued (current year)	Income tax paid
India	Adityapur Toll Bridge Company Limited	Heavy Engineering and Construction	42794	161546.67	22012.48	5447.78	4404.14
	Brahmani River Pellets Limited	Manufacturing					
	Ceramat Private Limited	Manufacturing					
	Creative Port Development Private Limited	Port Operation					
	Himalaya Steel Mills Services Private Limited	Manufacturing					
	Industrial Energy Limited	Power production					
	Jamipol Limited	Manufacturing					
	Jamshedpur Continuous Annealing & Processing Company Private Limited	Manufacturing					
	Jamshedpur Football and Sporting Private Limited	Sporting and Recreational Activities					
	Medica TS Hospital Private Limited	Health Service					
	Mjunction Services Limited	E-auction Service Provider					
	Naba Diganta Water Management Limited	Water Management					
	Neelachal Ispat Nigam Limited	Manufacturing					
	Rujuvalika Investments Limited	Other Services					
	Subarnarekha Port Private Limited	Port Construction					
	Tata Steel Colors Private Limited (Formerly known as Tata Bluescope Steel Private Limited)	Manufacturing					
	Tata Nyk Shipping (India) Pvt. Ltd.	Shipping Service					
	Tata Steel Advanced Materials Limited	New material development company					
	Tata Steel Business Delivery Centre Limited	Administrative, Management and Support Services					
	Tata Steel Downstream Products Limited	Manufacturing					
	Tata Steel Foundation	Other Services					
	Tata Steel International (India) Limited	Sales Office					
	Tata Steel Limited	Manufacturing					
	Tata Steel Special Economic Zone Limited	Distribution					
	Tata Steel Support Services Limited	Other Services					
	Tata Steel Tabb Limited	Procurement, Manufacturing and Distribution					
	Tata Steel Technical Services Limited	Other Services					
	Tata Steel Utilities And Infrastructure Services Limited	Administrative, Management and Support Services					
	The Tata Pigments Limited	Procurement, Manufacturing and Research and Development					
	TKM Global Logistics Limited	Support Services					
	TM International Logistics Limited	Support Services					
	Thriveni Pellets Private Limited	Iron ore pellet producer					
Netherland	Orchid Netherlands (No.1) B.V.	Sales Office	11878	79687.87	-2291.97	-1240.90	59.10
	Huizenbezit "Breesaap" B.V.	Other Services					
	S A B Profiel B.V.	Manufacturing					
	Service Centre Maastricht B.V.	Manufacturing and Distribution					
	Tata Steel IJmuiden BV	Manufacturing					
	Tata Steel Nederland BV	Holding Company and Group Finance					
	Tata Steel Nederland Consulting & Technical Services BV	Holding Company					
	Tata Steel Nederland Services BV	Group Support Services					
	Tata Steel Nederland Technology BV	Provider of Research and Development					
	Tata Steel Nederland Tubes BV	Manufacturing					
	Grijze Poort B.V.	Other Services					
	Tata Steel Netherlands Holdings B.V.	Holding Company and Group Finance					
	LAG Velsen B.V.	Power production					
United Kingdom	Tata Steel Europe Limited	Holding Company and Group Finance	5714	25076.47	-3416.43	-290.20	-212.25
	Corus International (Overseas Holdings) Limited	Holding Company and Group Finance					
	Tata Steel UK Limited	Manufacturing					
	TS South Africa Sales Office Proprietary Limited	Sales Office					
	UK Steel Enterprise Limited	Regeneration of steel communities, Investing in and supporting local businesses					
	Air Products Llanwern Limited	Manufacturing					
	Ravenscraig Limited	Community Economic Regeneration					
	Texturing Technology Limited	Manufacturing					
Thailand	Tata Steel (Thailand) Public Company Limited	Support Services	1067	9606.78	793.13	140.99	79.02
	Tata Steel Manufacturing (Thailand) Public Company Limited	Manufacturing					
	The Siam Industrial Wire Company Ltd.	Manufacturing					
	TSN Wires Co., Ltd.	Manufacturing					
Others (Singapore, Thailand, France, Germany, USA, Spain, Sweden, Belgium, Switzerland, Finland, Norway, UAE, Mauritius, China, Brazil, Czech Republic, Ireland, Italy, Mexico, Poland, Romania)	Abja Investment Co. Pte. Ltd.	Group Finance		45915.54	-1668.29	182.65	46.74
	T S Global Holdings Pte Ltd.	Holding Company					
	T S Global Procurement Company Pte. Ltd.	Group Finance, Procurement and Distribution					
	T Steel Holdings Pte. Ltd.	Holding Company					
	Tata NYK Shipping Pte Ltd.	Shipping Service					
	Tata Steel Minerals Canada Limited	Manufacturing					
	Tata Steel France Holdings SAS	Holding and Group Finance					
	Tata Steel International (France) SAS	Sales Office					
	Tata Steel Maubeuge SAS	Manufacturing					
	Unitol SAS	Manufacturing and Distribution					
	Catnic GmbH	Sales Office					
	Degels GmbH	Steel Processing					
	Fischer Profil GmbH	Manufacturing and Distribution					
	Fischer Profil Produktions -und-Vertriebs - GmbH	Support Services					
	Hille & Muller GmbH	Manufacturing					
	S A B Profil GmbH	Manufacturing					
	Service Center Gelsenkirchen GmbH	Manufacturing					
	Tata Steel Germany GmbH	Holding Company					
	Tata Steel International (Germany) GmbH	Sales Office					
	TKM Global GmbH	Support Services					
	Apollo Metals Limited	Manufacturing					
	Hille & Muller Usa Inc.	Distribution					
	Hoogovens Usa Inc.	Holding Company					
	Tata Steel International (Americas) Holdings Inc	Holding Company and Group Finance					
	Tata Steel International (Americas) Inc	Sales Office					
	Thomas Processing Company	Manufacturing					
	Thomas Steel Strip Corp.	Manufacturing					
	Layde Steel S.L.	Manufacturing					
	Tata Steel International Iberica SA	Sales Office					
	Halmstad Steel Service Centre AB	Manufacturing and Distribution					
	Tata Steel International (Sweden) AB	Sales Office					
	Surahammar Bruks AB	Manufacturing					
	Societe Europeenne De Galvanisation (Segal) Sa	Manufacturing					
	Tata Steel Belgium Packaging Steels N.V.	Manufacturing					
	Tata Steel Belgium Services N.V.	Group Support Services					
	Montana Bausysteme AG	Manufacturing					
	Naantali Steel Service Centre OY	Distribution					
	Norsk Stal Tynnplater AS	Distribution					
	Tata Steel Norway Byggsystemer A/S	Manufacturing					
	Tata Steel International (Middle East) FZE	Sales Office					
	Minas De Benga (Mauritius) Limited	Holding Company					
	Tata Steel International (Shanghai) Ltd.	Procurement, Distribution and Support Services					
	TKM Global China Ltd	Support Services					
	Tata Steel International (South America) Representações LTDA	Sales Office					
	Tata Steel International (Czech Republic) S.R.O	Sales Office					
	Corus Ireland Limited	Distribution					
	Tata Steel International (Italia) SRL	Sales Office					
	Tata Steel Mexico SA de CV	Distribution					
	Tata Steel International (Poland) sp Zoo	Sales Office					
	Corus International Romania SRL.	Sales Office					

1. The figures reported under Revenue, Profit (loss) before tax, and Income tax accrued (current year) have been extracted from the AOC-1 of the Integrated Report 2025-26 (Page 190)
2. The figures reported under Income Tax Paid have been extracted from the Contribution by Entity section of the TTR of the Integrated Report 2025-26 (Page 271)

1. Revenue, Profit (loss) before tax, Income tax accrued (current year) and Income tax paid are in crores