



July 2, 2025

Ref: SEC/473/2025-26

The Secretary, Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.
Maharashtra, India.
Scrip Code: 500470

The Manager, Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
G Block, Bandra-Kurla Complex, Bandra (E),
Mumbai - 400 051.
Maharashtra, India.
Symbol: TATASTEEL

Dear Madam, Sirs,

Sub: Presentation to be made at the 118th Annual General Meeting of Tata Steel Limited

Please find enclosed herewith the presentation to be made to the Investors at the 118th Annual General Meeting of Tata Steel Limited scheduled to be held today, i.e. July 2, 2025 at 3:00 p.m. (IST) over video conferencing / other audio-visual means.

This presentation is being submitted in compliance with Regulations 30 and 51 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

This is for your information and records.

Thanking you.

Yours faithfully,
Tata Steel Limited

Parvatheesam Kanchinadham
Company Secretary and Chief Legal Officer

Encl.: As above

TATA STEEL LIMITED

Registered Office Bombay House 24 Horni Mody Street Fort Mumbai 400 001 India
Tel 91 22 6665 8282 Fax 91 22 6665 7724
Corporate Identification Number L27100MH1907PLC000260 Website www.tatasteel.com

TRANSFORMING
STEEL
MAKING
TOMORROW

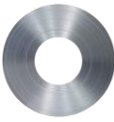
118th Annual General Meeting

July 02, 2025

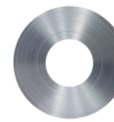


➤ Safe harbour statement

Statements in this presentation describing the Company's performance may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results may differ materially from those directly or indirectly expressed, inferred or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand/supply and price conditions in the domestic and overseas markets in which the Company operates, changes in or due to the environment, Government regulations, laws, statutes, judicial pronouncements and/or other incidental factors.



Tata Steel is focused on creating sustainable value



**Leadership in
Sustainability**



**Leadership in
India**



**Leadership in
technology and
digital**



**Consolidate
position as global
cost leader**



**Robust
financial health**

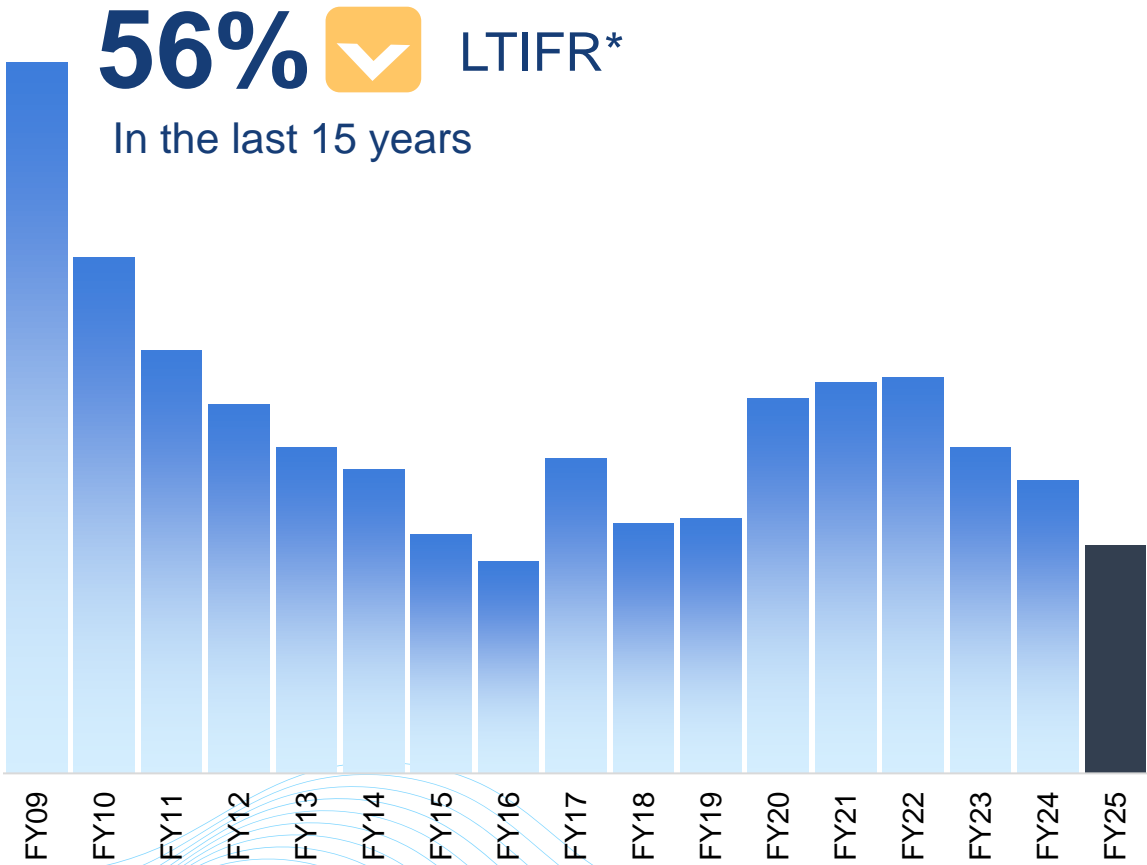


**Become
future ready**



We are committed to ‘Zero Harm’

Journey towards excellence in Safety & Health of employees¹



From Awareness to Action: Elevating safety culture

 Digitally enabled Safety Safety Alert Command Centres		 Process Safety Audit on risk perception & standard deployment
	 Occupational Health Wellness recognition policy	
 Behavioral Safety Training on risk perception & decision making		 Vendor Rating Star rating system for high-risk job

Improving quality of life of our communities

57 lakh+ lives impacted¹ and more than Rs 2,274 crores spent² in the last 5 years



22,400+ out of school children brought back to education system



43,000+ children & youth engaged in rural sports



~116 mn cubic feet water storage capacity created



45,000+ people enrolled in tribal language classes



2,500+ women enrolled in leadership trainings



93% redressal rate in high-risk case among pregnant women & children



33,500+ households adopted climate resilient agri practices



~₹5,300 crore public funds unlocked directly to communities

Sustainability is at the core of our strategy

Route and pace of decarbonisation to be calibrated across geographies



Net Zero emissions for
Tata Steel
2045

Our ESG goals underpin the focus areas



Circular economy



Water, Air emissions



Biodiversity, Dust



Employees, Community



Supply chain



R&D, Technology



Process improvement, Carbon direct avoidance and Carbon Capture & Utilisation



Pursuing decarbonisation to reduce 50 million tons CO_{2e} over a decade



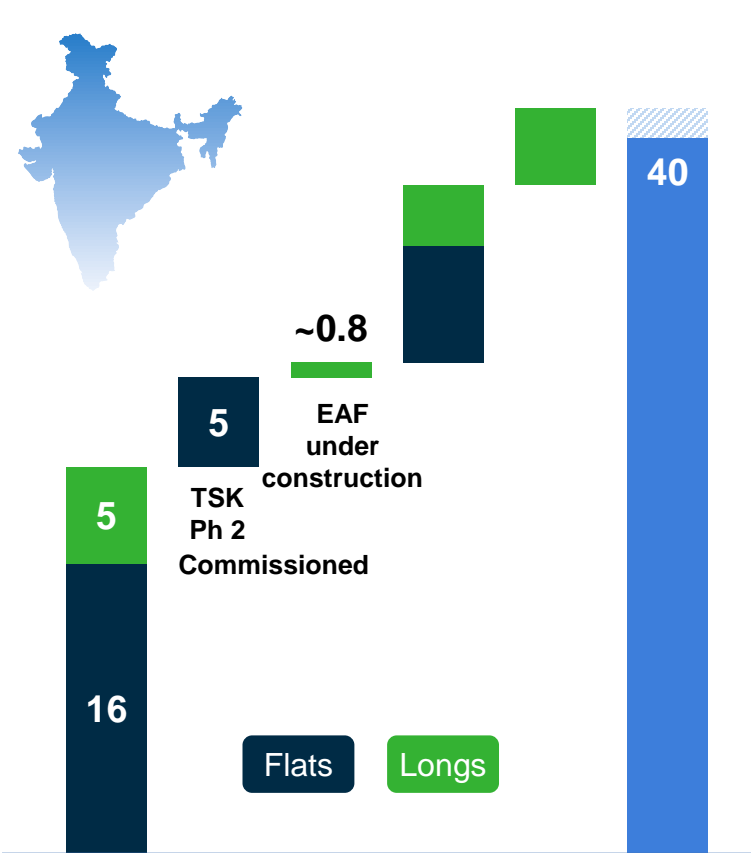
Engaging with the Netherlands govt. for support towards decarbonisation & environmental measures project

Scaling up in India to capitalise on the growth opportunity

India steel per capital income at an inflection point

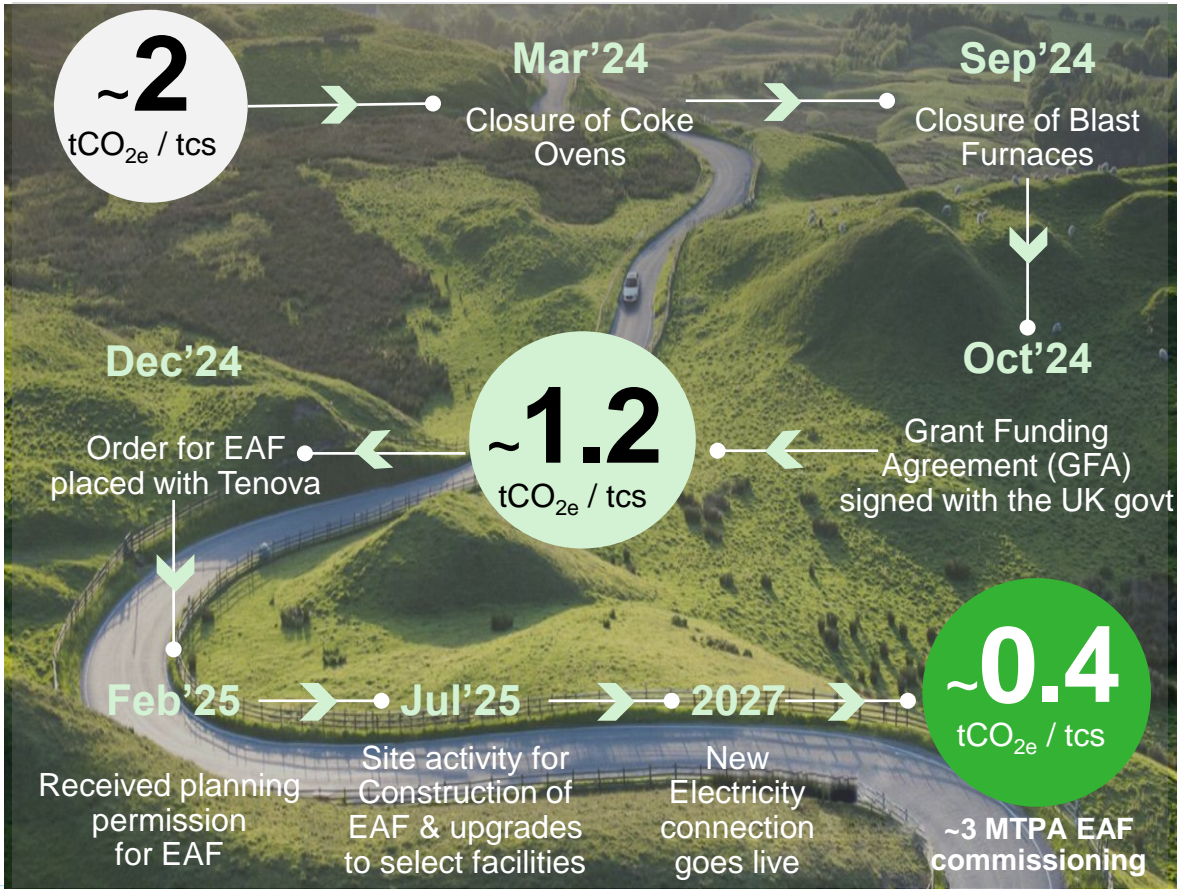
+

Brownfield optionality across multiple sites

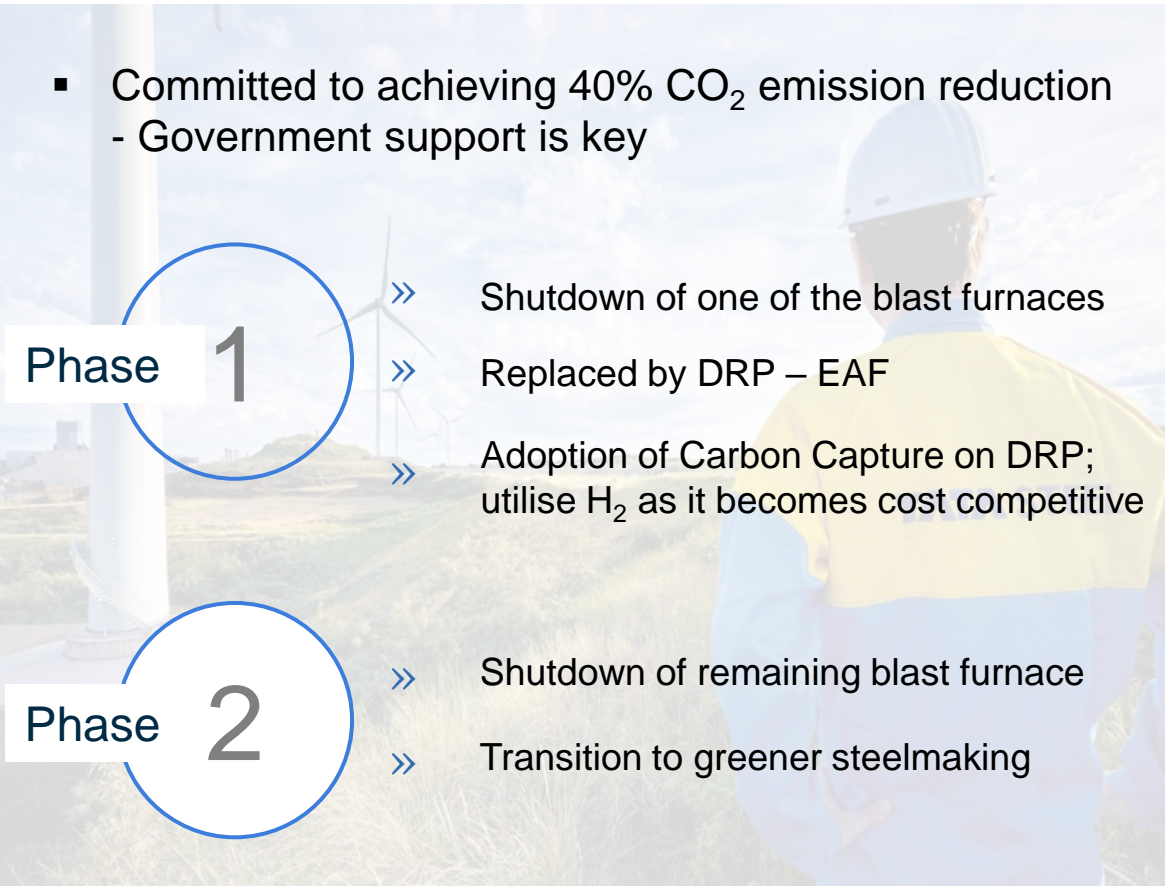


Journeying towards sustainable operations in UK and Netherlands

In UK, safely decommissioned both the blast furnaces and received planning permission to setup EAF



In Netherlands, initiatives to remain amongst the most cost competitive in EU while becoming “green” & “clean”



Embracing Digital and Technology to create and unlock value

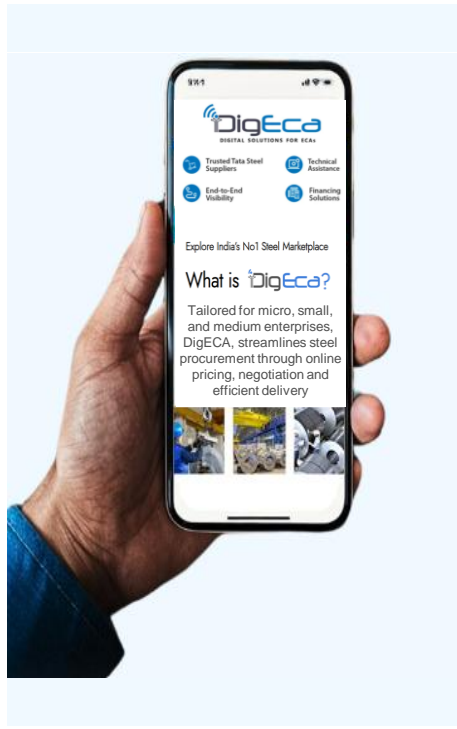
Around 550+ models built & deployed across the value chain



Process Control and Optimisation



Predictive Maintenance



Personalised Experience



Boulder detection system at mines

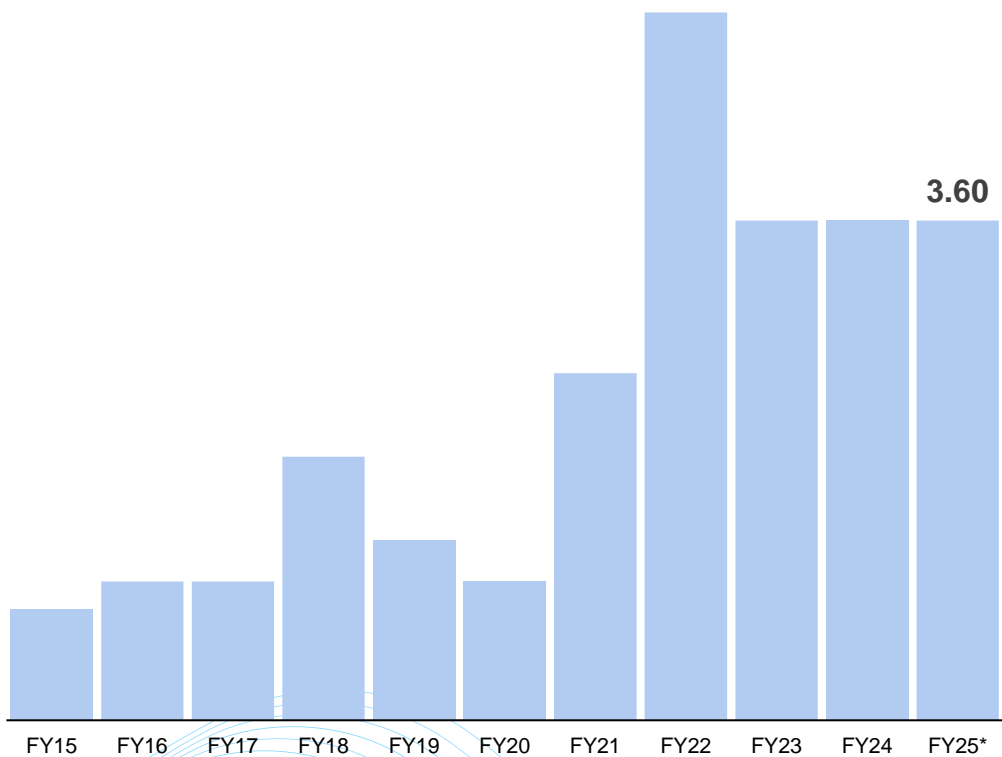


Integrated management system

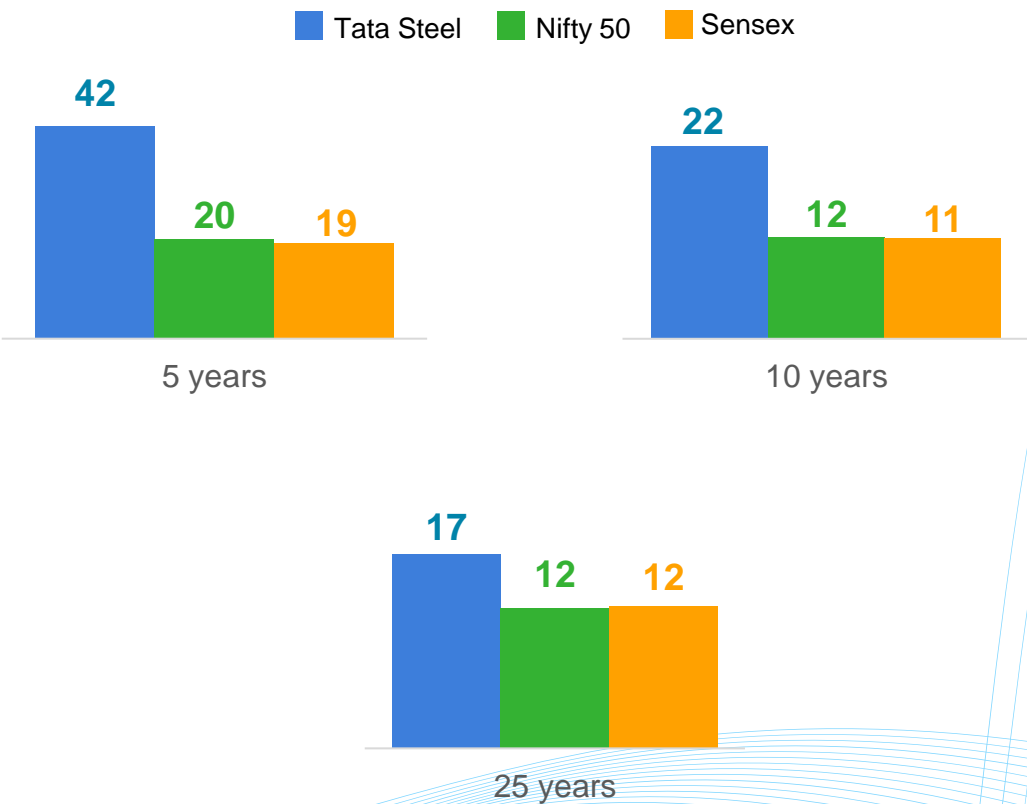
Financial Management to enable returns across cycle

85+ years of continued dividend payout

Dividend in Rs per share

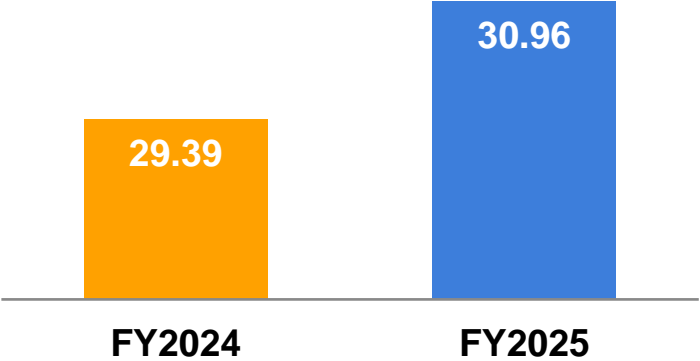


Total Shareholder Returns¹ (%)

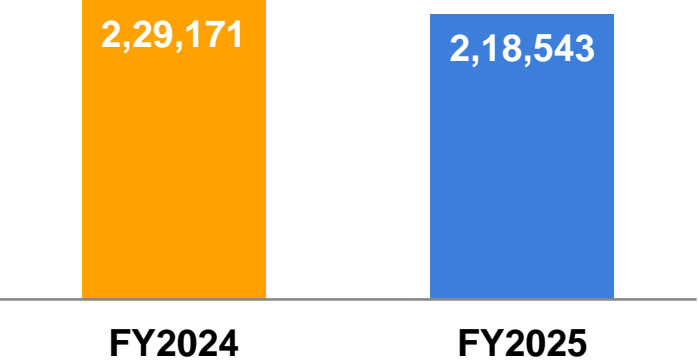


Tata Steel Consolidated Financial Highlights

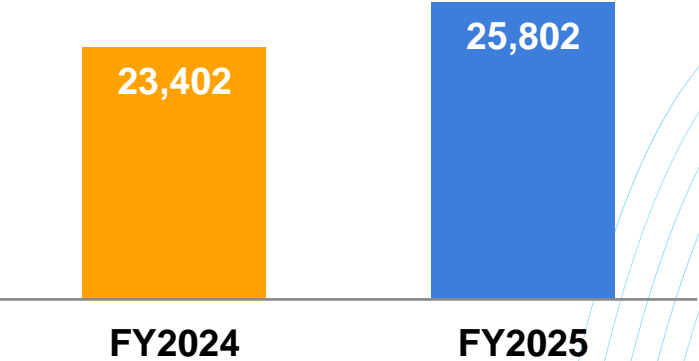
Deliveries (mn tons)



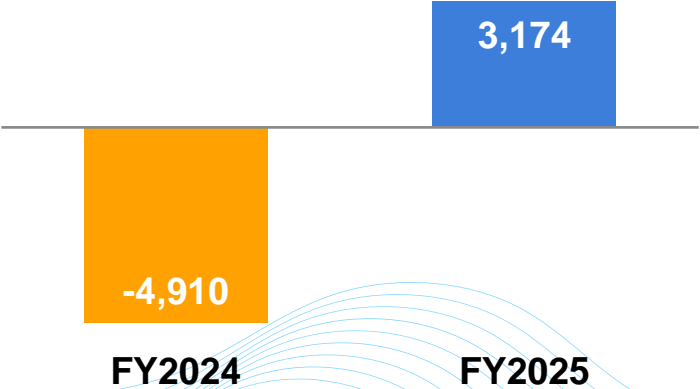
Revenues (Rs Crores)



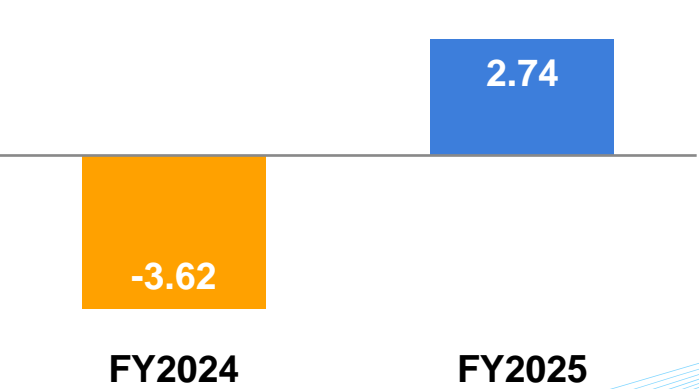
EBITDA (Rs Crores)



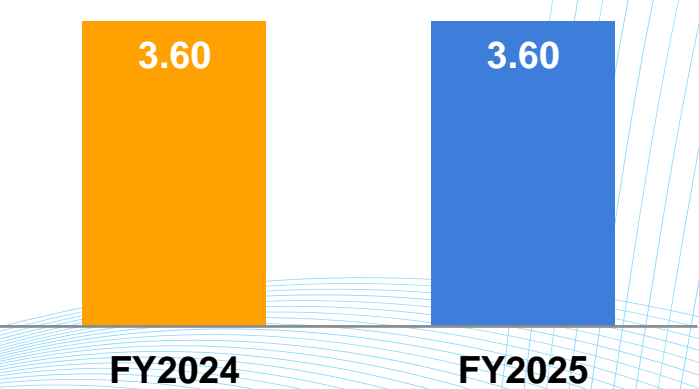
PAT (Rs Crores)



Diluted Earnings per share (Rs.)

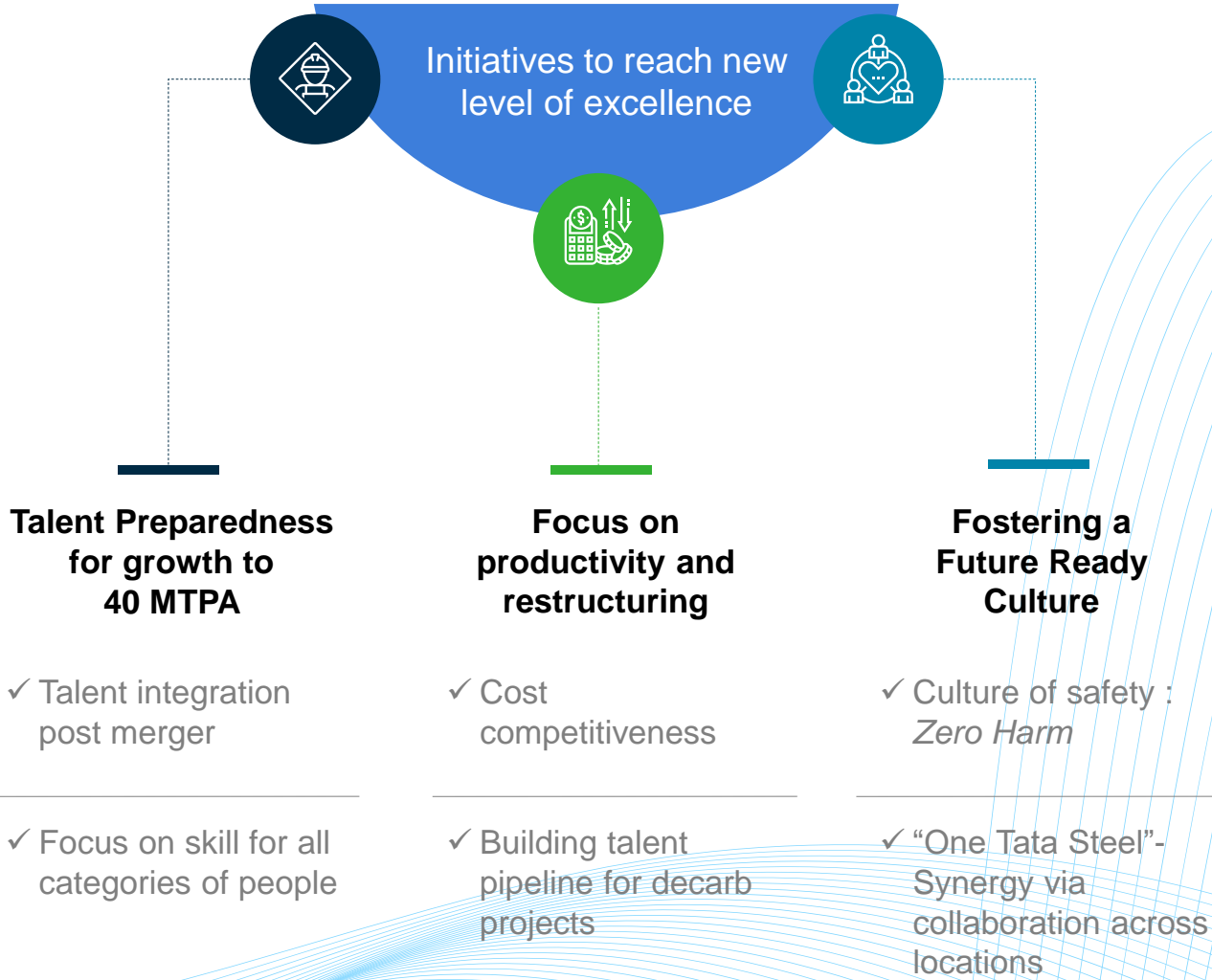


Dividend per share (Rs.)



Becoming culturally future ready

Pioneering initiatives and legacy of several 1st in industry especially in India



Some milestones we are proud of



40 million tons of Iron ore mined in India in FY2025



Noamundi mine completed 100 yrs of sustainable mining



1st India BF to produce 50 mn tons of hot metal over time



CRM at Jamshedpur completes 25 years



Sustainability champion 8 years in a row by worldsteel



>90% India prodn. via sites ResponsibleSteel™ certified



Partnerships to drive technological progress



5.7 million+ lives impacted through our CSR programs



Consistently filed 100+ patents in a year



ESA & Tata Steel Netherlands conduct experiments on ISS



Investment grade credit rating by S&P and Moody's



Deployed 550+ AI models across value chain

Our efforts are being recognized globally and nationally



Recognized as ‘Sustainability Champion’ by worldsteel (8th time in a row)



National Intellectual Property Award for patents filing, grant & commercialisation; World Intellectual Property Award



Recognised amongst the top 20 innovative companies at CII Industrial Innovation Awards 2024



Gold Employer by India Workplace Equality Index (IWEI) for fourth consecutive year



Golden Peacock Award for Excellence in Corporate Governance, 2024



Tata Steel UK’s Training Academy honoured with the prestigious Princess Royal Award

Climate Action Programme (CAP) 2.0 Resilient Award for 3rd consecutive time by the Confederation of Indian Industry

ICSI National Award for Excellence in Corporate Governance and India Legal Team of the Year Award at the 14th Legal Era Awards

Noamundi & Joda East mines receive 5-Star Rating Awards for Sustainable Development by Ministry of Mines, Gol

“ Journey Continues...
We value your inputs and suggestions.”



Tata Steel Limited

Bombay House, 24 Homi Mody Street, Fort, Mumbai - 400 001
www.tatasteel.com



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