

February 6, 2023

The Secretary, Listing Department BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001. Maharashtra, India. Scrip Code: 500470/890144* The Manager, Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
G Block, Bandra-Kurla Complex, Bandra (E),
Mumbai - 400 051.
Maharashtra, India.

Symbol: TATASTEEL/TATASTLPP*

Dear Sir, Madam,

Sub: Submission of Investor Presentation to be made to Analysts/Investors

Please find enclosed herewith the investor presentation to be made to Analysts/Investors on the Financial Results of Tata Steel Limited for the quarter and nine months ended December 31, 2022.

This presentation is being submitted in compliance with Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, as amended.

The same is also being made available on the Company's website www.tatasteel.com

This is for your information and records.

Thanking you.

Yours faithfully, Tata Steel Limited

Parvatheesam Kanchinadham

Company Secretary & Chief Legal Officer (Corporate & Compliance)

Encl: As above

*Securities in scrip code 890144 and symbol TATASTLPP stand suspended from trading effective February 17, 2021

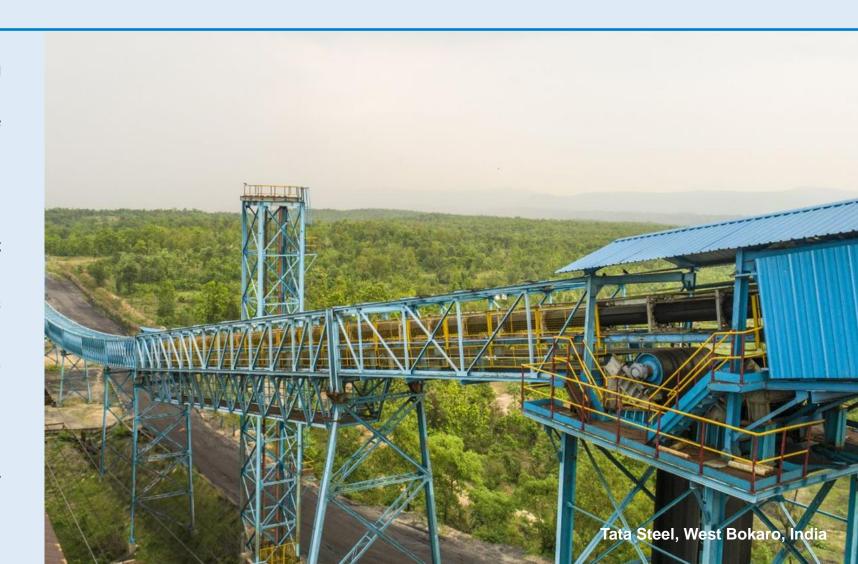
TATA STEEL LIMITED





Safe harbour statement

Statements in this presentation describing Company's performance may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results may differ materially from those directly or indirectly expressed, inferred or implied. Important factors that could make a difference to the Company's operations incl., among others, economic conditions affecting demand / supply and price conditions in domestic and overseas markets in which the Company operates, changes in or due to the environment, Government regulations, laws, statutes, judicial pronouncements and/or other incidental factors.







Focused on creating sustainable value

TATA STEEL-

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Leadership in Sustainability	Leadership in India	Leadership position in technology & digital	Consolidate position as global cost leader	Robust financial health	Become future ready



Net Zero by 2045

Pursuing sustainability through multiple pathways

Targets



2025

- Achieve <2 tCO₂ per ton of crude steel in India
- Gradually phase out BFs in Netherlands and replace with DRI, REF and IF
- Finalisation of roadmap in UK focused on utilising local scrap in consultation with government



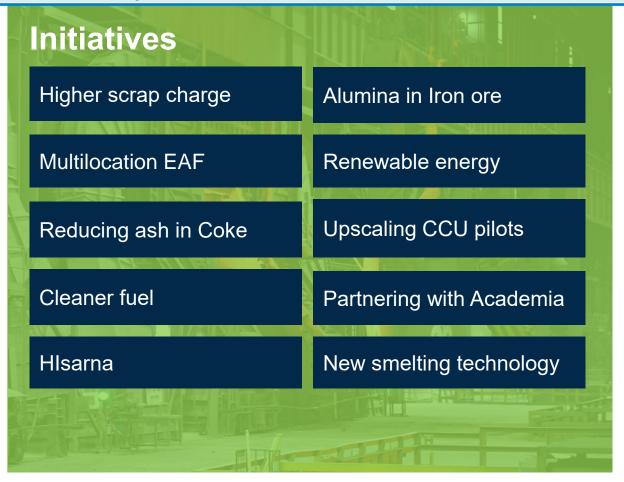
2030

- Achieve <1.8 tCO₂ per ton of crude steel in India
- Achieve 30% lower specific emissions vs. 2020 in Europe



2045

Net Zero





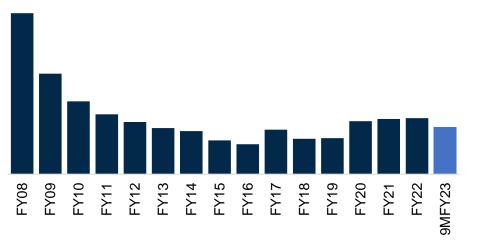
Focus on 'Zero harm'

Committed towards excellence in Safety & Health of our employees

Safety remains a top priority

71% × LTIFR¹ In the last 15 years







- 'FELT Leadership' for workforce incl. NINL to improve awareness
- Leveraging digital to minimise man machine interface



- 'Industrial hygiene' assessment to minimise health hazards
- Organised awareness programs in India; covering 4,200+ employees



Improving quality of life of our communities

Social capital and scalable change models to enable deep societal impact



Reached out to 4.8 lakh+ children via signature education programs and >48,000 children brought back to school

Rural & Urban Education

Household Health & Nutrition

Tribal Cultural Heritage

Grassroots Rural Governance

Women & Youth Empowerment

Dignity for the Disabled

Household Livelihoods

Water Resources

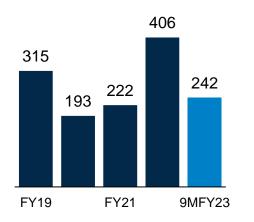
Grassroots Sports

Public Infrastructure

14.2 Lakh+

Lives Impacted¹

~Rs 1,380 crores spent² since FY19



¹ Cumulative as of Dec 31, 2022 ² CSR Spending by Tata Steel Standalone

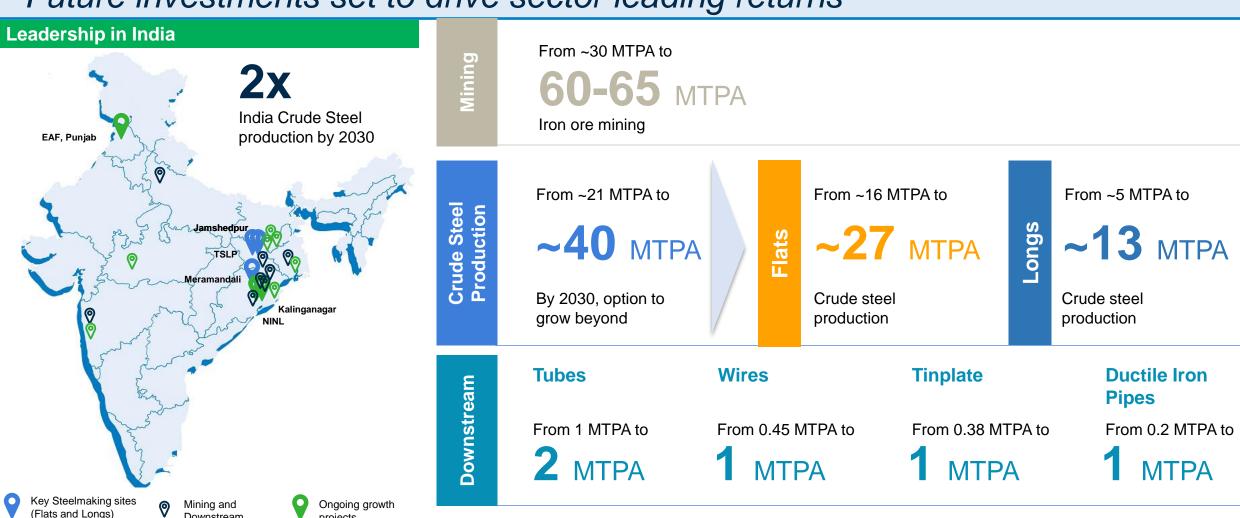
Note: Map not to scale



Growth in India to consolidate market leadership

Future investments set to drive sector leading returns

projects







Reduced corporate and compliance costs



Optimal resource use, lower royalty



Faster growth, stronger balance sheet



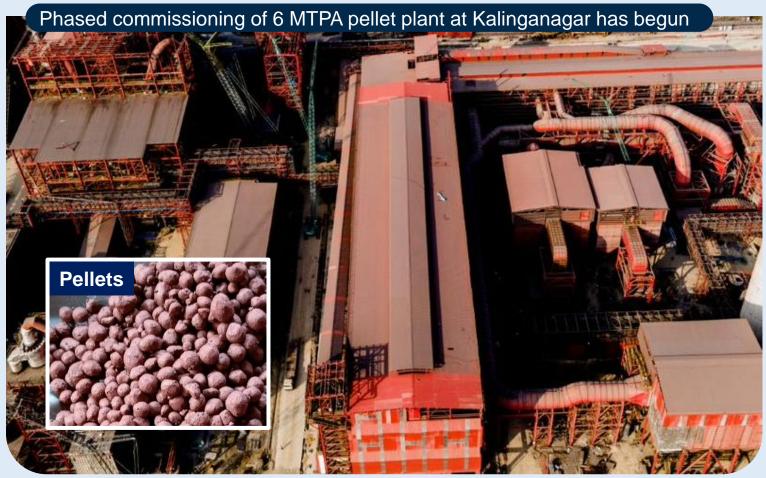
Provide greater liquidity to shareholders







Flats: ~25%¹ market share driven by value added growth across chosen segments





Longs: Construction landscape in India being rapidly reshaped

due to a confluence of factors



India steel demand to grow with GDP



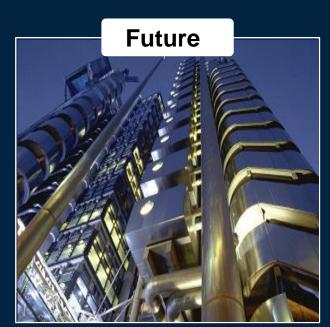
Longs to grow at higher rate given government focus and urbanisation



→ Opportunity to grow on demand formalisation



- Demand is project based and discrete
- Manual / Labour intensive / Cast-in-situ
- Secondary players have ~60% capacity share in Longs



- Collaborative, Wide range of products and solutions
- Mechanised, Pre-cast & Prefab steel structure
- Opportunity to grow and consolidate



Longs: Well-placed to more than double market share

Leveraging future growth in construction and infrastructure pan India



~3x Longs capacity driven by BF + EAF mix



Established brands and enhanced physical and virtual reach



Moving up the value chain by being a solution partner

~5 MTPA in 2022

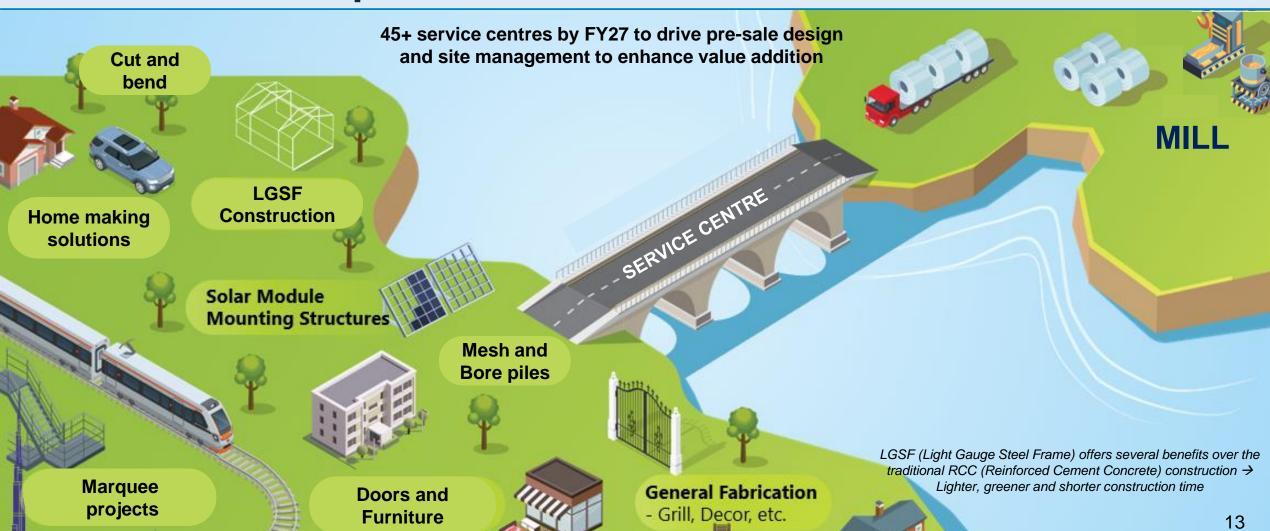
- Long product facilities across three sites including Neelachal Ispat Nigam Limited
- Retail business of Rs 10,500 crores on annualised basis
- Tata Tiscon's pan India network 40+ distributors and 8,600 dealers, serves 8,000 pin codes with 44% reach
- Product range including downstream products and solutions capable to service end to end requirements

~13 MTPA in 2030

- Long products capacity across 4+ sites, driven by NINL and modular EAFs
- Doubling presence in retail by FY27
- Enhancing physical reach to 10,000+ pin codes (53% reach), complemented by virtual platform Aashiyana
- Moving up the value chain via ready to use solutions and setting up service centers closer to customer to drive pre-sale design and site management



Flats + Longs: Focus on innovative solutions and operating model to move up the value chain



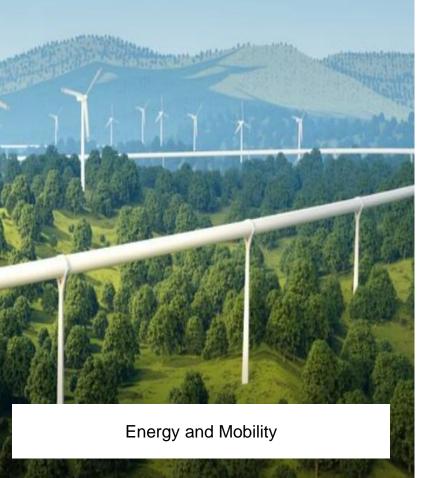


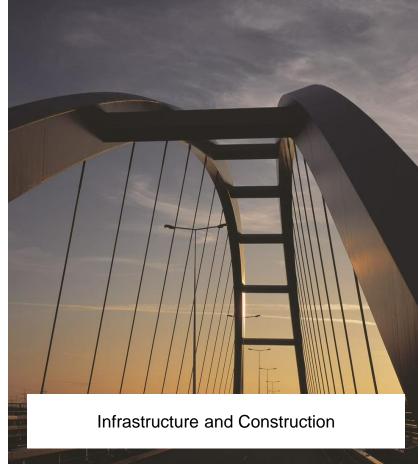


Tata Steel Europe: Product mix oriented towards evolving needs

Green steel offerings – Zeremis in Netherlands & Optemis in UK







TATA STEEL

Financial management to enable returns across cycle





Balance sheet management

Investment grade metrices



Maximising ROIC

Portfolio restructuring



Future readiness

Green finance framework



Cost optimisation

Margin management

Medium-term

(Across cycle targets)

Target Leverage

2x

Net Debt/EBITDA

4x

Interest Cover

Target RoIC¹

15%

Dividend Policy

Progressive dividend policy; robust pay-out

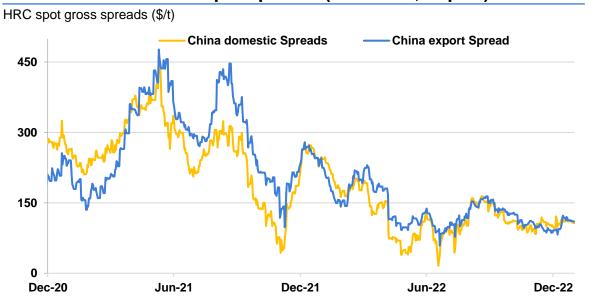




Global steel spreads have been subdued especially in Europe, partly due to inflated energy cost

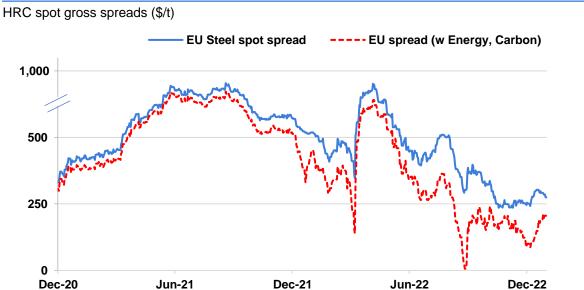
- Global steel prices continued to moderate till mid-Nov but since then have began to recover on inflation and China cues
- In China, reopening has led to a surge in COVID cases, but has also sparked expectations of a demand rebound and led to improved sentiment

China Steel spot spreads (Domestic, Export)



- Iron ore prices rose from <\$100/t to \$120/t levels by end December. Coking coal prices continue to remain volatile and are close to \$300/t
- In Europe, steel spot spreads have moderated to around \$270/t level and the spread incl. natural gas, electricity & carbon costs is <\$200/t level</p>

EU Steel spread including energy, carbon costs



Sources: World Steel Association, IMF, Bloomberg, Steelmint; China HRC export spread = China HRC export FOB – 1.65x Iron Ore (62% Fe CFR) - 1x Coal (Premium HCC CFR); China HRC domestic spot spread is with China HRC domestic prices; EU HRC spot spreads = HRC (Germany) - 1.6x iron ore (fines 65%, R'dam) - 0.8x premium hard coking coal (Aus) - 0.1x scrap (HMS, R'dam); EU spot spread incl. energy = EU HRC spot spread — Carbon cost — 0.5 x NG (\$/Mwh) — 0.15 x Electricity (\$/Mwh)

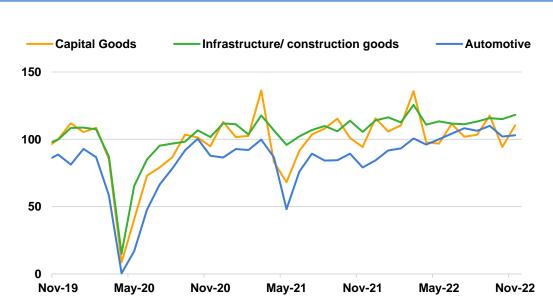


Steady improvement in India economic activity; Eurozone inflation has peaked but remains elevated

India

- Economic activity in India remained resilient despite global cues. Apparent steel consumption rose 8% on QoQ basis.
 Export duty was removed on 19th November
- Infra / Construction and Capital goods continued to improve while automotive witnessed marginal drop

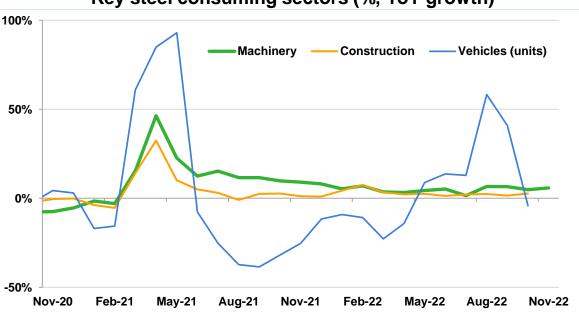
Key steel consuming sectors*



Europe

- Economic activity remains subdued. Industrial output has declined by around 1.3% QoQ basis due to sustained inflationary pressures
- Eurozone inflation stood at 9% YoY in December; energy prices have moderated but remain volatile

Key steel consuming sectors (%, YoY growth)



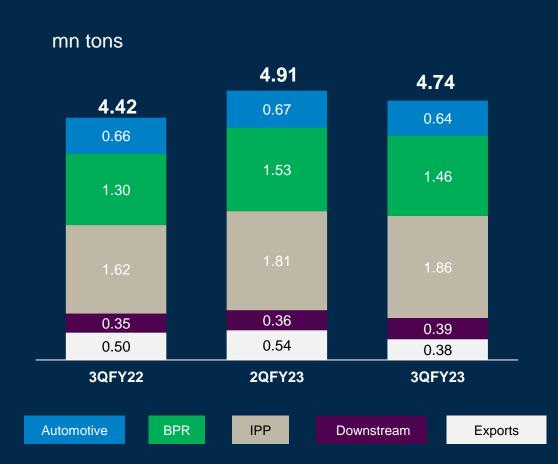


India¹

Deliveries grew by 7% on YoY basis during the quarter

Broad based growth in domestic deliveries







India

Industrial Products & Projects: Record sales for the quarter

Consistent growth driven by rise in value added products



- During the quarter, Industrial Products & Projects registered 15% growth on YoY basis
- Active engagement and expanded product range has led to 17% YoY growth in
 - Oil & Gas
 - Lifting & Excavation
 - Pre-Engineered buildings
- Value added products make up around 40% of IPP volumes
- Supplier of steel for marquee government infrastructure projects across India

Note : IPP – Industrial Products & Projects



India

Branded Products & Retail: Micro-segmentation to drive demand in the face of market volatility



Ability to shift within micro-segments based on demand

Consistent & growing sales to MSMEs (25 – 30% in last 2 qtrs.)

Embedding into OEM value chain at component level





New products developed across customer segments

36 new products developed in nine months of the financial year

Auto: Fender & muffler cover (Bright Finish 0.7mm thickness)



Infrastructure: Low Relaxation Prestressed Concrete Strand (WR C82BCrX)



Auto: Commercial Vehicle rim (4.5mm & 6.2 mm thickness)



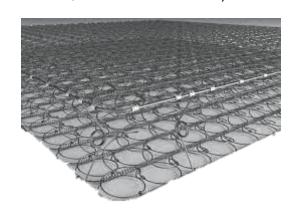
Construction: Cut and Bend Rebars (500D in Coil, 16 mm thickness)



Appliances: Electrical Steel Grade for fan motor, armature etc.



Furnishing: Holding Wire for Bonnel Spring (WR HC58A, Thickness: 5.5mm)



TATA STEEL



Tata Steel Consolidated

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Production (mn tons) ¹	7.56	7.56	7.76
Deliveries (mn tons)	7.15	7.23	7.01
Total revenue from operations	57,084	59,878	60,783
Raw material cost ²	28,231	31,058	24,086
Change in inventories	1,791	281	(3,960)
Employee benefits expenses	5,342	5,318	5,683
Other expenses	17,671	17,160	19,080
EBITDA	4,154	6,271	15,853
Adjusted EBITDA ³	2,727	5,817	15,890
Adjusted EBITDA per ton (Rs.)	3,812	8,045	22,663
Other income	271	329	60
Finance cost	1,768	1,519	1,532
Pre exceptional PBT	243	2,625	12,359
Exceptional items (gain)/loss	(160)	19	193
Tax expenses	2,905	1,308	2,567
Reported PAT	(2,502)	1,297	9,598
Other comprehensive income	(3,629)	(3,414)	887

Key drivers for QoQ change:

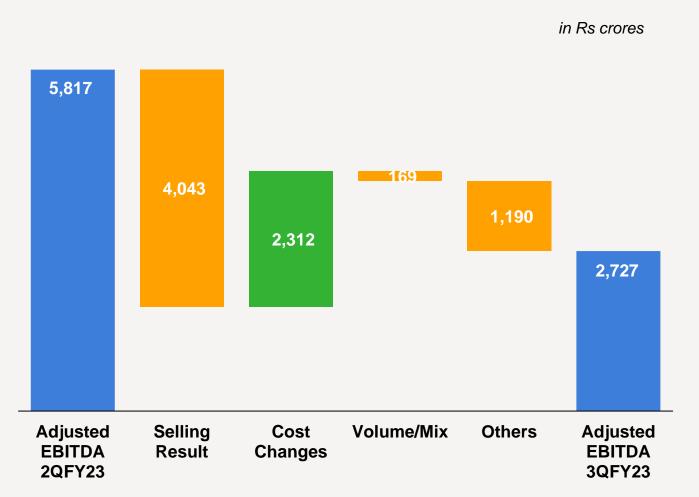
- Revenues: decreased primarily driven by drop in realisations across geographies
- Raw Material cost: decreased primarily due to lower coking coal consumption cost
- Change in inventories: primarily driven by drop in value of slab inventory at Europe to be consumed during relining of one of the blast furnaces
- Other expenses: increased on higher consumables, repairs and rise in freight and handling charges
- EBITDA: decline was primarily driven by compression in margins at European operations
- Tax expenses: include non-cash deferred tax of Rs 2,150 crores, primarily relating to movement in BSPS

^{1.} Production Numbers: Standalone & Tata Steel Long Products - Crude Steel Production, Europe - Liquid Steel Production; SEA - Saleable Steel Production. 2. Raw material cost includes raw material consumed, and purchases of finished and semi-finished products. 3. Adjusted for changes on account of FX movement on intercompany debt / receivables. BSPS - British Steel Pension Scheme 23



Consolidated EBITDA¹ stood at Rs 2,727 crores

Margin compression in Europe offset the increased margin in India



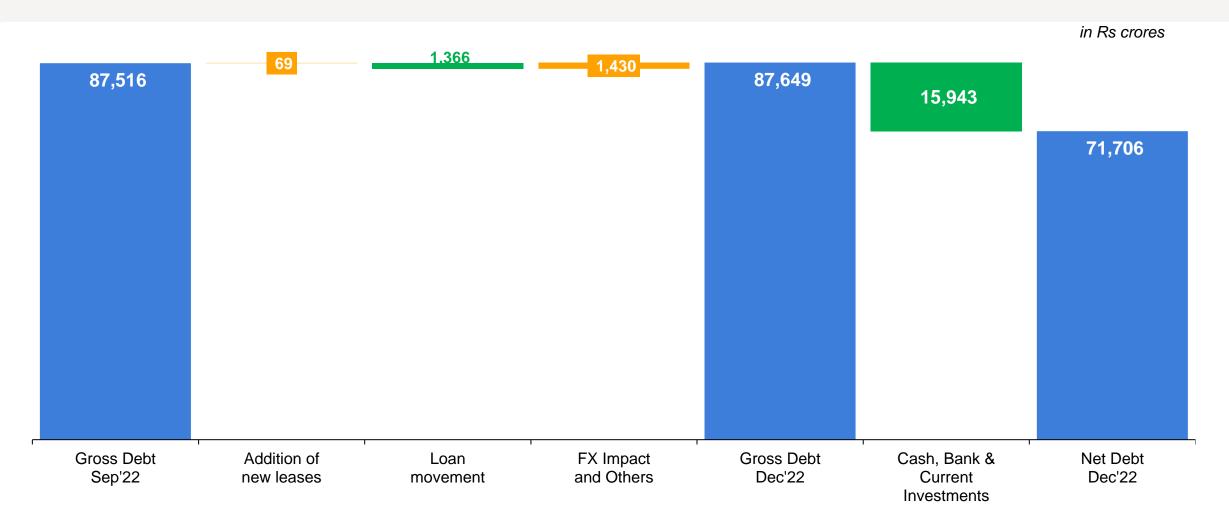
- Selling Result: Primarily due to drop in steel realisations across geographies
- Cost Changes: due to decline in raw material costs especially coking coal
- Volume/Mix: primarily driven by slightly lower deliveries in India
- Others: relates to higher consumables, power and energy costs

¹ EBITDA adjusted for foreign currency revaluation gain/loss on offshore liabilities / assets



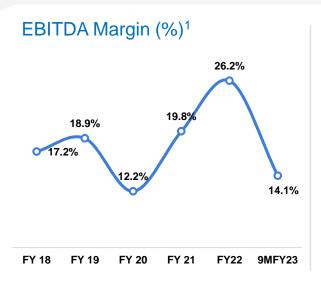
Net debt stood at Rs 71,706 crores

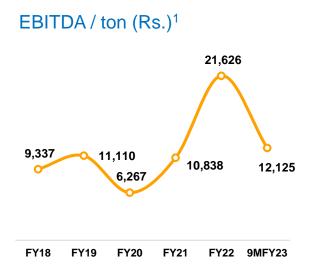
Broadly stable on QoQ basis, liquidity remains strong at Rs 15,943 crores

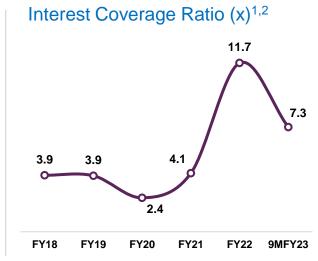


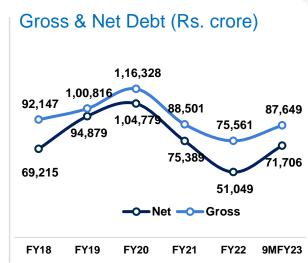


Key metrices are at investment grade levels





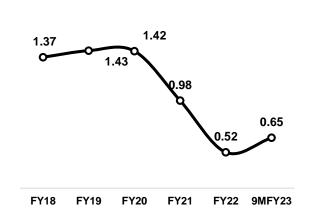




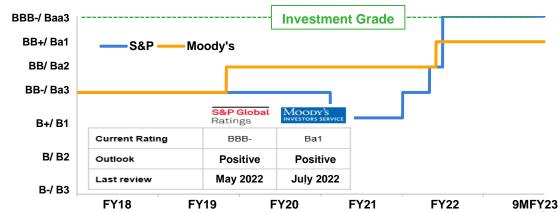








Credit Rating



Note: All data is on consolidated basis; 1. FY20 and FY21 incl. Southeast Asia Operations which is reclassified as continuing operations; 2. Interest Coverage Ratio: EBITDA / Interest, LTM basis



Outlook

Steel demand

Stable China steel output even as demand gradually picks up on reopening and stimulus measures by the government

Visible pickup in India demand across segments, export duty removal and government focus on infrastructure to drive supply – demand fundamentals

Economic slowdown concerns, Geopolitics and inflation – rate hike dynamics raising uncertainty in EU, select steel end use sectors like automotive to gradually recover

Steel prices

Asia steel prices to gradually recover on improving sentiment in China and demand outlook

India steel prices to improve on sustained improvement in underlying demand and cost push factors

European steel prices to be affected by seasonality and recessionary concerns; supply cuts should drive better market balance

Raw material prices

Coking coal prices to remain volatile on resumption of China coal trade with Australia & weather-related supply disruptions

Seaborne iron ore prices to be aided by China demand dynamics and weather & labour shortages at major suppliers

European power and energy costs to remain elevated on tight natural gas markets but likely to moderate as alternate energy supply (coal, renewables) picks up





Tata Steel Standalone

Continued focus

on operational efficiencies and minimizing environmental impact



TATA STEEL



Tata Steel Standalone

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Production (mn tons)	4.77	4.64	4.64
Deliveries (mn tons)	4.59	4.76	4.25
Total revenue from operations	30,465	32,245	31,964
Raw material cost ¹	14,598	16,336	11,030
Change in inventories	451	1,499	(1,693)
Employee benefits expenses	1,610	1,647	1,553
Other expenses	8,647	7,920	8,906
EBITDA	5,334	5,135	12,167
Adjusted EBITDA ²	4,763	4,158	12,179
Adjusted EBITDA per ton (Rs.)	10,379	8,741	28,631
Other income	907	1,018	280
Finance cost	1,073	958	644
Pre exceptional PBT	3,623	3,555	10,444
Exceptional items (gain)/loss	6	19	181
Tax expenses	912	880	2,579
Reported PAT	2,705	2,655	7,683
Other comprehensive income	(43)	73	154

Key drivers for QoQ change:

- Revenues: marginal decline primarily driven by drop in net realisations
- Raw Material cost: decreased due to lower coking coal consumption cost
- Other expenses: increased on higher consumables and freight and handling charges, which were partly offset by lower royalty related expenses
- EBITDA: margin improved as moderation in raw material costs more than offset the drop in prices
- Other Income: was lower and driven by movement in mark to market instruments & reduced dividend income
- Finance cost: increased on higher debt and rise in benchmark interest rates

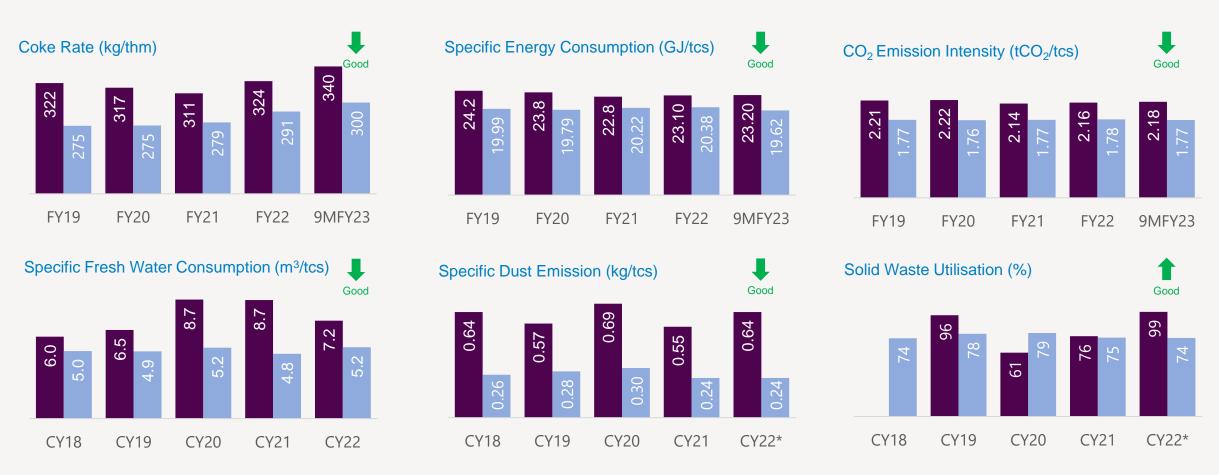








Key operating parameters







Tata Steel Europe

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Liquid Steel production (mn tons)	2.24	2.40	2.57
Deliveries (mn tons)	1.99	1.87	2.16
Total revenue from operations	20,745	21,559	22,769
Raw material cost ¹	10,025	11,090	10,599
Change in inventories	1,455	(1,400)	(2,184)
Employee benefits expenses	3,196	3,114	3,673
Other expenses	7,629	6,972	7,747
EBITDA	(1,551)	1,788	2,942
EBITDA per ton (Rs.)	(7,810)	9,540	13,642

^{1.} Raw material cost includes raw material consumed, and purchases of finished and semi-finished products

Key drivers for QoQ change:

- Revenues: were lower due to drop in steel realisations, this was partly offset by 6% QoQ growth in deliveries
- Raw Material cost: declined on lower coking coal and iron consumption cost
- Change in Inventories was driven by decline in weighted average cost of inventory and NRV loss on steel inventory amounting to ~£55 million
- Other Expenses: increased as higher consumables, repairs and bulk gas related costs were partly offset by decline in emission rights related costs
- EBITDA: witnessed margin compression as realisations moved lower even as total costs remain elevated



Tata Steel Long Products

Key operating parameters



TATA STEEL



Tata Steel Long Products (Consolidated with NINL)

(All figures are in Rs. Crores unless stated otherwise)	3QFY23 ¹	2QFY23 ¹	3QFY22
Total revenue from operations	2,113	1,869	1,677
Raw material cost ²	1,908	1,358	1,013
Change in inventories	(365)	98	(15)
Employee benefits expenses	107	106	58
Other expenses	835	562	370
EBITDA	(352)	(229)	255
EBITDA per ton (Rs.) ³	(18,184)	(14,594)	15,526
EBITDA Margin (%)	-	-	15.2%
Reported PAT	(787)	(662)	104

^{1.} Post acquistion of NINL, figures for 3QFY23 and 2QFY23 are on consolidated basis

Key drivers for QoQ change:

- Revenues: increased on higher volumes as NINL has commenced operations. This was partly offset by lower realisations relating to Steel and DRI
- Raw Material cost: increased on higher production QoQ at NINL. Excluding NINL, raw material costs were lower due to decline in coal prices
- Employee benefit expenses: remained broadly stable on QoQ basis
- Other Expenses: increased due to rise in freight, power and fuel related expenses. Royalty also witnessed an increase due to higher usage of captive ore
- EBITDA: TSLP standalone EBITDA in 3Q stood at Rs 87 crores vs. loss of Rs 52 crores in 2Q

^{2.} Raw material cost includes raw material consumed, and purchases of finished and semi-finished products

^{3.} EBITDA/Steel deliveries



Tinplate Company of India Limited

Key operating parameters









Tinplate Company of India Limited

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Total revenue from operations	960	960	1,180
Raw material cost ¹	688	558	811
Change in inventories	(18)	200	10
Employee benefits expenses	40	38	35
Other expenses	198	203	190
EBITDA	59	(33)	140
EBITDA per ton (Rs.) ²	6,202	(3,735)	14,240
EBITDA Margin (%)	6%	n.a.	12%
Reported PAT	36	(35)	95

^{1.} Raw material cost includes raw material consumed

Key drivers for QoQ change:

- Revenues: were broadly similar as higher tinplate volumes were fully offset by decline in net realisations
- Raw Material cost: increased on higher production, partly offset by decline in per unit raw material cost
- Employee benefit expenses: was broadly similar on QoQ basis
- Other Expenses: were broadly similar compared to 2QFY23
- **EBITDA**: margin improved on lower costs

^{2.} EBITDA/Steel deliveries



Tata Metaliks

Key operating parameters





Note: tFP – ton of finished product





Tata Metaliks Limited

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Total revenue from operations	792	882	693
Raw material cost ¹	536	634	437
Change in inventories	(1)	(7)	19
Employee benefits expenses	41	38	36
Other expenses	176	170	130
EBITDA ²	41	46	71
EBITDA per ton (Rs.) ³	2,921	2,985	4,995
EBITDA Margin (%)	5%	5%	10%
Reported PAT	9	14	36

^{1.} Raw material cost includes raw material consumed

Key drivers for QoQ change:

- Revenues: decreased driven by drop in realisations of Pig Iron and DIP (Ductile Iron Pipe)
- Raw Material cost: was lower driven by decline in coking coal and Iron ore consumption cost
- Employee benefit expenses: Increased upon commissioning of DIP expansion
- Other Expenses: Increased driven by rise in fuel costs and higher consumables
- EBITDA: margin was broadly stable

^{2.} EBITDA = PBT + Interest + Depreciation

^{3.} EBITDA/Steel deliveries





Tata Steel Thailand

(All figures are in Rs. Crores unless stated otherwise)	3QFY23	2QFY23	3QFY22
Saleable Steel production (mn tons)	0.27	0.30	0.32
Deliveries (mn tons)	0.29	0.30	0.32
Total revenue from operations	1,584	1,656	1,822
Raw material cost ¹	1,138	1,004	1,410
Change in inventories	1	215	(144)
Employee benefits expenses	56	51	53
Other expenses	393	355	346
EBITDA	1	30	162
EBITDA per ton (Rs.)	25	1,005	5,042

^{1.} Raw material cost includes raw material consumed, and purchases of finished and semi-finished products

Key drivers for QoQ change:

- Deliveries: were broadly stable on QoQ basis
- Revenues: were slightly lower on drop in steel realisations
- EBITDA: decreased on QoQ basis due to drop in prices even as input costs remain elevated



Investor relations contact

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