Notice is hereby given that the 114th Annual General Meeting of the Members of Tata Steel Limited will be held on Wednesday, June 30, 2021, at 3.00 p.m. (IST) through Video Tele-conference / Audio-Visual Means, to transact the following business:

**Ordinary Business:**

Item No. 1 - Adoption of Audited Standalone Financial Statements

To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2021 together with the Reports of the Board of Directors and the Auditors thereon.

Item No. 2 - Adoption of Audited Consolidated Financial Statements

To receive, consider and adopt the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2021 together with the Report of the Auditors thereon.

Item No. 3 - Declaration of Dividend

To declare dividend of:

- ₹25/- per fully paid-up Ordinary (equity) Share of face value ₹10/- each for the Financial Year 2020-21.
- ₹6.25 per partly paid-up Ordinary (equity) Share of face value ₹10/- each (paid-up ₹2.50/- per share) for the Financial Year 2020-21 on which call money remains unaided.

Item No. 4 - Re-appointment of a Director

To appoint a Director in the place of Mr. Saurabh Agrawal (DIN: 02144508), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and, as being eligible, seeks re-appointment.

**Special Business:**

Item No. 5 - Ratification of Remuneration of Cost Auditors

To consider and, if thought fit, pass the following Resolution as an Ordinary Resolution:

**RESOLVED THAT** pursuant to the provisions of Section 148(3) and any other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force), and the Companies (Audit and Auditors) Rules, 2014, as amended from time to time, the Company hereby ratifies the remuneration of ₹20 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses payable to Messrs Shome & Banerjee, Cost Accountants (Firm Registration Number – 0000001), who have been appointed by the Board of Directors on the recommendation of the Audit Committee, as the Cost Auditors of the Company, to conduct the audit of the cost records of the Company as may be required by the Companies Act, 2013 and the rules made thereunder, and the remuneration payable to them of ₹20 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses, as approved by the Board of Directors, has been maintained by the Company, for the Financial Year ending March 31, 2022.

**NOTES:**

(a) The Statement, pursuant to Section 102 of the Companies Act, 2013, as amended (‘Act’) setting out material facts concerning the business with respect to Item No. 5 forms part of this Notice. Additional information, pursuant to Regulations 26(4) and 36(3) of the Securities and Exchange Board of India Listing Obligations and Disclosure Requirements) Regulations, 2015, (“SEBI Listing Regulations”) and Secretarial Standard – 2 on General Meetings issued by The Institute of Company Secretaries of India, in respect of Director retiring by rotation seeking re-appointment at this Annual General Meeting (‘Meeting’ or ‘AGM’) is furnished as an annexure to the Notice.

(b) In view of the continuing COVID-19 pandemic, the Ministry of Corporate Affairs (‘MCA’) vide its Circular Nos. 14/2020 and 17/2020 dated April 8, 2020 and April 13, 2020 respectively, read with Circular No. 20/2020 dated May 5, 2020 and 02/2021 dated January 13, 2021 (collectively referred to as ‘MCA Circulars’), and Securities and Exchange Board of India (‘SEBI’) vide its Circular Nos. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020, and SEBI/HO/CFD/ CMD2/CIR/P/2021/11 dated January 19, 2021 (collectively referred to as ‘SEBI Circulars’) have, permitted the holding of Annual General Meeting through Video Conferencing (‘VC’) or other Audio-Visual Means (‘OAVM’), without the physical presence of the Members at a common venue. In accordance with the MCA Circulars and SEBI Circulars, the 114th AGM of the Company is being held through VC/OAVM on Wednesday, June 30, 2021 at 3.00 p.m. (IST). The deemed venue for the 114th AGM shall be Bombay House, 24, Hombi Soddy Street, Fort, Mumbai – 400 001.

(c) **PRESUMPTIVE THAT** pursuant to the provisions of Section 148(3) and any other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force), and the Companies (Audit and Auditors) Rules, 2014, as amended from time to time, the Company hereby ratifies the remuneration of ₹20 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses payable to Messrs Shome & Banerjee, Cost Accountants (Firm Registration Number – 0000001), who have been appointed by the Board of Directors on the recommendation of the Audit Committee, as the Cost Auditors of the Company, to conduct the audit of the cost records of the Company as may be required by the Companies Act, 2013 and the rules made thereunder, and the remuneration payable to them of ₹20 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses, as approved by the Board of Directors, has been maintained by the Company, for the Financial Year ending March 31, 2022.

**AND HEREBY THE PROXY FORM, ATTENDANCE SLIP AND ROUTE MAP OF AGM ARE NOT ANNEXED TO THIS NOTICE.**

(d) The Members can join the AGM in the VC / OAVM mode 30 minutes before and 15 minutes after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The Members will be able to view the proceedings on the National Securities Depository Limited’s (‘NSDL’) e-Voting website at www.evoting.nsdl.com. The facility of participation at the AGM through VC / OAVM will be made available to at least 1,000 Members on a first come first served basis as per the MCA Circulars.

(e) Institutional / corporate shareholders (i.e. other than individuals, HUF, NRI, etc.) are required to send a scanned copy (PDF / JPG Format) of their respective Board or governing body Resolution / Authorisation etc., authorising their representative to attend the AGM through VC / OAVM on their behalf and to vote through remote e-Voting. The said Resolution / Authorisation shall be sent by e-mail on Scrutiniser’s e-mail address at tsl.scrutiniser@gmail.com with a copy marked to evoting@nsdl.co

(f) The Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.

(g) In case of joint holders, the Member whose name appears as the first holder in the order of the names as per the Share Register of the Company shall be treated as the Member entitled to vote at the meeting.

(h) In accordance with the aforesaid MCA Circulars and SEBI Circulars, the Notice of the AGM along with the Integrated Report & Annual Accounts 2020-21 are being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company / Depositories. The Notice convening the 114th AGM along with the Integrated Report & Annual Accounts 2020-21 will also be available on the website of the Company at www.tatasteel.com, websites of the Stock Exchanges i.e. BSE Limited and the National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the website of NSDL at www.nsdl.co.in. The Members will be able to view the proceedings on the National Securities Depository Limited’s (‘NSDL’) e-Voting website at www.evoting.nsdl.com. The facility of participation at the AGM through VC / OAVM will be made available to at least 1,000 Members on a first come first served basis as per the MCA Circulars.

**BOOK CLOSURE AND DIVIDEND:**

The Register of Members and Share Transfer Books of the Company (for both, fully paid-up and partly paid-up Ordinary (equity) Shares) will be closed from Saturday, June 19, 2021 to Wednesday, June 30, 2021 (both days inclusive) for the purpose of payment of dividend and AGM for Financial Year 2020-21. The dividend of ₹25/- per fully paid-up Ordinary (equity) Share of ₹10/- each and ₹6.25 per partly paid-up Ordinary (equity) Share of ₹10/- each (paid-up ₹2.50/- per share) for the Financial Year 2020-21 will also be available on the website of the National Securities Depository Limited’s (‘NSDL’) e-Voting website at www.evoting.nsdl.com. The facility of participation at the AGM through VC / OAVM will be made available to at least 1,000 Members on a first come first served basis as per the MCA Circulars.

**UPDATION OF MANDATE FOR RECEIVING DIVIDEND DIRECTLY IN BANK ACCOUNT THROUGH ELECTRONIC CLEARING SYSTEM OR ANY OTHER MEANS IN A TIMELY MANNER:**

Shares held in physical form: Members are requested to send hard copies of the following details / documents to the Company’s Registrars and Transfer Agent, viz. TSR Darashaw Consultants Private Limited, (formerly TSR Darashaw Limited) at C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West), Mumbai – 400 083, latest by Friday, June 4, 2021:

i) A signed request letter mentioning your name, folio number(s), confirms intent to receive dividend directly in bank account, in which the dividend is to be received:

- Name & Branch of Bank and Bank Account type;
- Bank Account Number & Type allotted by your Depository participant (‘DPs’)
- Your 11 digit IFSC Code.

**NOTICE (Contd.)** Integrated Report & Annual Accounts 2020-21 | 114 th Year
b) cancelled cheque in original, bearing the name of the Member or first holder, in case shares are held jointly;

c) self-attested copy of the PAN Card; and
d) self-attested copy of any document (such as Aadhaar Card, Driving License, Election Identity Card, Passport) in support of the address of the Member as registered in the Company’s records.

Shares held in electronic form: Members may please note that their bank details as furnished by the respective DPs to the Company will be considered for remittance of dividend as per the applicable regulations of the DPs and the Company will not entertain any direct request from such Members for change / addition / deletion in such bank details. Accordingly, the Members holding shares in demat form are requested to update their Electronic Bank Mandate with their respective DPs.

Further, please note that instructions, if any, already given by Members in respect of shares held in physical form, will not be automatically applicable to the dividend paid on shares held in electronic form. The Members who are unable to receive the dividend directly in their bank account through Electronic Clearing Service or in any other means, due to non-registration of the Electronic Bank mandate, the Company shall dispatch the warrant / Bankers’ cheque / demand draft to such Members, upon normalisation of postal services and other activities.

(j) Nomination facility: As per the provisions of Section 72 of the Act, the facility for making nomination is available to Members who have not yet registered their Nomination with the Company. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to cancel the earlier nomination, the said form is to be submitted only in dematerialised form with effect from April 1, 2019, except in case of receipt for transmission or transposition and re-lodged transfers of securities. Further, SEBI vide its circular no. SEBI/HO/MIRSD/RTAMBD/CIR/P/2020/236 dated December 3, 2020 had fixed March 31, 2021 as the cut-off date for re-lodgement of transfer deeds and the shares that are re-lodged for transfer shall be issued only in demat mode. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, Members holding shares in physical form are requested to consider converting the same to demat form. Members may contact the Company’s RTA, TSR Darashaw Consultants Private Limited at csg-unit@tcplindia.co.in for assistance in this regard. Members may also refer to Frequently Asked Questions ("FAQs") on the Company’s website. For details click here:

(a) To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.

PROCESS FOR REGISTERING E-MAIL ADDRESS:

e. One time registration of e-mail address with RTA for receiving the Integrated Report & Annual Accounts FY 2020-21 and to cast votes electronically: The Company has made special arrangements with RTA for registration of e-mail address of those Members (holding shares either in electronic or physical form) who wish to receive the Integrated Report & Annual Accounts for FY 2020-21 and cast votes electronically. Eligible Members whose e-mail addresses are not registered with the Company / DPs are required to provide the same to RTA on or before 5.00 p.m. (IST) on Wednesday, June 23, 2021.

Process to be followed for one time registration of e-mail address (for shares held in physical form or in electronic form) is as follows:

a) Visit the link: https://tcpl.linkintime.co.in/EmailReg/Email_Register.html
b) Select the name of the Company from drop-down

c) Enter details in respective fields such as DP ID and Client ID (if shares held in electronic form) / Folio no. and Certificate no. (if shares held in physical form), Shareholder name, PAN, mobile number and e-mail address.

d) System will send OTP on mobile no. and e-mail id.
e) Enter OTP received on mobile no. and e-mail id and submit.

After successful submission of the e-mail address, NSDL will e-mail a copy of this AGM Notice and Integrated Report & Annual Accounts FY 2020-21 along with the e-Voting user ID and password. In case of any queries, Members may write to csg-unit@tcplindia.co.in or evoting@nsdl.co.in.

Registration of e-mail address permanently with Company / DP: Members are requested to register their e-mail address with their concerned DPs, in respect of electronic holding and with RTA, in respect of physical holding, by writing to them at csg-unit@tcplindia.co.in or evoting@nsdl.co.in. Further, those Members who have already registered their e-mail addresses are requested to keep their e-mail addresses validated / updated with their DPs’ / RTA to enable servicing of notices / documents / Integrated Reports and other communications electronically to their e-mail address in future.

INSTRUCTIONS FOR E-VOTING AND JOINING THE AGM ARE AS FOLLOWS:

A. PROCESS AND MANNER FOR VOTING THROUGH ELECTRONIC MEANS:

1. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Regulation 44 of the SEBI Listing Regulations and in terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 in relation to e-Voting Facility Provided by Listed Entities, the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with NSDL for facilitating voting through electronic means, as the authorising agency. The facility of remote e-Voting is confirmed by a Member using remote e-Voting system as well as remote e-Voting during the AGM will be provided by NSDL.

2. Members of the Company holding shares either in physical form or in electronic form as on the cut-off date of Wednesday, June 23, 2021 may cast their vote by remote e-Voting. A person who is not a Member as on the cut-off date should treat this Notice for information purpose only. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date shall be entitled to receive the balloting plan on remote e-Voting before the AGM as well as remote e-Voting during the AGM.

Any shareholder(s) holding shares in physical form or non-individual shareholder who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holding shares as on the cut-off date i.e. Wednesday, June 23, 2021, may obtain the User ID and password by sending a request at evoting@nsdl.co.in. However, if a person is already registered with NSDL for remote e-Voting then he / she can use his / her existing User ID and password for casting the vote.

In case of Individual Shareholder who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice and holds shares in demat mode as on the cut-off date may follow the steps mentioned under ‘Login method for e-Voting and joining virtual meeting for individual shareholders holding securities in demat mode.’

3. The remote e-Voting period commences on Friday, June 25, 2021 at 9.00 a.m. (IST) and ends on Tuesday, June 29, 2021 at 5.00 p.m. (IST). The remote e-Voting
module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The voting rights of the Members shall be in proportion to their share of the paid-up equity share capital of the Company as on the cut-off date i.e. Wednesday, June 23, 2021.

4. Members will be provided with the facility for voting through electronic voting system during the VC / OAVM proceedings at the AGM and Members participating at the AGM, who have not already cast their vote on the resolution(s) by remote e-Voting, will be eligible to exercise their right to vote on such resolution(s) upon announcement by the Chairman. Members who have cast their vote on resolution(s) by remote e-Voting prior to the AGM will also be eligible to participate at the AGM through VC / OAVM but shall not be entitled to cast their vote on such resolution(s) again. The remote e-Voting module on the day of the AGM shall be disabled by NSDL for voting 15 minutes after the conclusion of the Meeting.

B. INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC / OAVM AND REMOTE E-VOTING (BEFORE AND DURING THE AGM) ARE AS UNDER:

1. Members will be able to attend the AGM through VC / OAVM or view the live webcast of AGM provided by NSDL at https://www.evoting.nsdl.com by following the steps mentioned under ‘Access NSDL e-Voting system’. After successful login, Member(s) can click on link of VC / OAVM placed under “Join General Meeting” menu against Company name. The link for VC / OAVM will be available in Shareholder / Member login where the EVEN of the Company will be displayed. Members who do not have the User ID and Password for e-Voting or have forgotten the User ID / Password may retrieve the same by following the remote e-Voting instructions mentioned in the Notice.

2. Members are encouraged to submit their questions in advance with respect to the accounts or the business to be transacted at the AGM. These queries may be submitted from their registered e-mail address, mentioning their name, DP ID and Client ID / folio number and mobile number, to reach the Company’s e-mail address at cosec@tatasteel.com before 3.00 p.m. (IST) on Wednesday, June 23, 2021.

3. The Register of Directors and Key Managerial Personnel and Shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the Members during the AGM. Members seeking to inspect such documents can send an e-mail to cosec@tatasteel.com

4. Members who would like to express their views or ask questions during the AGM may pre-register themselves as a speaker by sending their request from their registered e-mail address mentioning their name, DP ID and Client ID / folio number, PAN, mobile number at cosec@tatasteel.com between June 24, 2021 (9:00 a.m. IST) to June 26, 2021 (3:00 p.m. IST). The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.

5. Members who need assistance before or during the AGM, can contact NSDL on evoting@nsdl.com / 1800 1020 990 1800 224 430 or contact Mr. Amit Vishal, Senior Manager – NSDL at amitv@nsdl.co.in or Mr. Sanjeev Yadav, Assistant Manager–NSDL at sanjey@nsdl.in.

THE INSTRUCTIONS FOR REMOTE E-VOTING BEFORE/ DURING THE AGM

The details of the process and manner for remote e-Voting are explained herein below:

Step 1: Access NSDL e-Voting system

Step 2: Cast your vote electronically and join General Meeting on NSDL voting system.

Details on Step 1 are mentioned below:

A. Login method for e-Voting and joining virtual meeting for individual shareholders holding securities in demat mode

In order to increase the efficiency of the voting process and in pursuance of SEBI circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 9, 2020, e-Voting facility is being provided to all the demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / Depository Participants. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (‘ESP’) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process.

Shareholders are advised to update their mobile number and e-mail-id with their DPs in order to access e-Voting facility.

Login method for individual shareholders holding securities in demat mode is given below:

<table>
<thead>
<tr>
<th>Type of shareholders</th>
<th>Login Method</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individual Shareholders holding securities in demat mode with NSDL</td>
<td>A. NSDL IDeAS facility</td>
</tr>
</tbody>
</table>

If you are already registered, follow the below steps:

1. Visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com/
2. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under “IDeAS” section.
3. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services.
4. Click on ‘Access to e-Voting’ appearing on left hand side under e-Voting services and you will be able to see e-Voting page.
5. Click on options available against company name or e-Voting service provider – NSDL and you will be re-directed to NSDL e-Voting website for casting your vote during the remote e-Voting period or joining virtual meeting and remote e-Voting during the meeting.

If you are not registered, follow the below steps:

1. Option to register is available at https://eservices.nsdl.com/
2. Select “Register Online for IDeAS” Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
3. Please follow steps given in points 1-5.

B. Visit the e-Voting website of NSDL

1. Open web browser by typing the following URL: https://www.evoting.nsdl.com/
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen.
4. After successful authentication, you will be redirected to NSDL website wherein you can see e-Voting page.
5. Click on options available against company name or e-Voting service provider – NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting and remote e-Voting during the meeting.

Individual Shareholders holding securities in demat mode with Central Depository Services (India) Limited (‘CDSL’)

1. Existing users who have opted for Easy / Easiest, they can log in through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easy / Easiest is https://web.cdslindia.com/myeasi/home/login or cdslindia.com and click on New System Meyasi.
2. After successful login of Easy/Easiest the user will see the e-Voting Menu. The Menu will have links of ESP i.e. NSDL Portal. Click on NSDL to cast your vote.
3. If the user is not registered for Easy/Easiest, option to register is available at https://cdslindia.com/myeasi/Registration/EasiRegistration or click at ‘Register Online for IDeAS’ Portal
4. Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile and E-mail as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.

Individual Shareholders (holding securities in demat mode) logging through their depository participants

1. You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL / CDSL for e-Voting facility.
2. Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL / CDSL Depository site after successful authentication, wherein you can see e-Voting feature.
3. Click on options available against company name or e-Voting service provider – NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting and remote voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at respective website.
Helpdesk for individual shareholders holding securities in demat mode for any technical issues related to login through Depositories i.e. NSDL and CDSL.

**Login type**

<table>
<thead>
<tr>
<th>Helpdesk details</th>
<th>Individual Shareholders holding securities in demat mode with NSDL</th>
<th>Individual Shareholders holding securities in demat mode with CDSL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call toll free no. 1800 1020 990 and 1800 22 44 30.</td>
<td>Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evotongrid.ridsloops.com or contact at 022- 23857818 or 022-23858452-43.</td>
<td></td>
</tr>
</tbody>
</table>

**B. Login Method for e-Voting and joining virtual meeting for shareholders other than individual shareholders holding securities in demat mode and shareholders holding securities in physical mode**

**How to Log-in to NSDL e-Voting website?**

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/

2. Once the home page of e-Voting system is launched, click on the icon 'Login' which is available under 'Shareholder / Member' section.

3. A new screen will open. You will have to enter your User ID, your Password / OTP and a Verification Code as shown on the screen. Alternatively, if you are registered for NSDL e-services i.e. IDEAS, you can log-in at https://ideservices.nsdl.com/ with your existing IDEAS login. Once you login to NSDL e-services after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

   - **Manner of holding shares i.e. Demat (NSDL) or Physical**
   - **Your User ID is:**
     - (a) If former members who hold shares in demat account with NSDL.
       - 8 Character DP ID followed by 8 Digit Client ID
       - For example, if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN30012******.
     - (b) If Members who hold shares in demat account with CDSL.
       - 16 Digit Beneficiary ID
       - For example, if your Beneficiary ID is 12******** then your user ID is 12********.
     - (c) For Members holding shares in Physical Form.
       - 8 Character DP ID followed by Folio Number registered with the Company
       - For example, if folio number is 12******** then your user ID is 126005S1********.

5. Your password details are given below:

   - (a) If you are already registered for e-Voting, then you can use your existing password to log-in and cast your vote.
   - (b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was e-mailed to you by NSDL and open the attachment with your PAN, your name and your registered address.
   - (c) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was e-mailed to you by NSDL and open the attachment.

6. If you are unable to retrieve or have not received the ‘initial password’ or have forgotten your password:

   - (a) Click on ‘Forgot User Details/Password’ (if you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   - (b) Click on ‘Forgot User Details/Password’ (if you are holding shares in physical mode) option available on www.evoting.nsdl.com.

7. After entering your password, tick on Agree to ‘Terms and Conditions’ by selecting on the check box.

8. Now, you will have to click on ‘Login’ button.

9. After you click on the ‘Login’ button, Home page of e-Voting will open.

**Details on Step 2 are mentioned below:**

**How to cast your vote electronically on NSDL e-Voting system?**

1. After successful login at Step 1, you will be able to see “EVEN” of all the companies in which you are holding shares and whose voting cycle and General Meeting is in active status.

2. Select “EVEN” of the Company, in case of fully paid-up Ordinary (equity) Shares – 116005 and in case of partly paid-up Ordinary (equity) Shares – 116006, for which you wish to cast your vote during the remote e-Voting period and cast your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under ‘Join General Meeting’.

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on ‘Submit’ and also ‘Confirm’ when prompted.

5. Upon confirmation, the message ‘Vote cast successfully’ will be displayed.

6. You can also take the printout of the votes cast by you clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

**The instructions for e-Voting during the AGM are as under:**

1. The procedure for remote e-Voting during the AGM is same as the instructions mentioned above for remote e-Voting since the Meeting is being held through VC/OAVM.

2. Only those Members/Shareholders, who will be present in the AGM through VC/OAVM facility and have not cast their vote electronically through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote on such resolution(s) through remote e-Voting system at the AGM.

**General Guidelines for Shareholders:**

1. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-Voting website will be disabled upon five unsuccessful attempts to key-in the correct password. In such an event, you will need to go through the ‘Forgot User Details/Password’ or ‘Physical User Reset Password’ option available on www.evoting.nsdl.com to reset the password.

2. In case of any queries/grievances pertaining to remote e-Voting (before the AGM and during the AGM), you may refer to the Frequently Asked Questions (‘FAQs’) for Shareholders and e-Voting user manual for Shareholders available in the ‘Download’ section of www.evoting.nsdl.com or call on the toll-free number: 1800 1020 990/1800 224 430 or send a request at evoting@nsdl.co.in or contact Mr. Amit Vishal or Ms. Pallavi Mhatre from NSDL at the designated e-mail IDs: amityndsdl.co.in or pallavi.mhatre@nsdl.co.in

**Other Instructions:**

i. The Board of Directors has appointed Mr. P. N. Parikh (Membership No. FCS 327) or failing him, Ms. Jigyasa Ved (Membership No. FCS 64880) or failing her, Mr. Nilesh Vithal Dhabliwala (Membership No. FCS 8331) of Mr. Pankaj & Associates, Practising Company Secretaries, as the Scrutiniser to scrutinise the remote e-Voting process as well as voting during the AGM in a fair and transparent manner.

ii. The Scrutiniser shall immediately after the conclusion of voting at the AGM, unlock the votes cast through remote e-Voting (votes cast during the AGM and votes cast prior to the AGM) and make, not later than 48 hours of conclusion of the AGM, a consolidated Scrutiniser’s Report of the total votes cast in favor or against, if any, to the Chairman or a person authorised by him in writing who shall countersign the same.

iii. The results declared along with the Scrutiniser’s Report shall be placed on the website of the Company www.tatasteel.com and on the website of NSDL www.evoting.nsdl.com immediately. The Company shall simultaneously communicate the results to BSE Limited and National Stock Exchange of India Limited, where the shares of the Company are listed.

By Order of the Board of Directors

**Subhendu Parvateesam Kanchinadham**

Company Secretary &

Chief Legal Officer (Corporate & Compliance)

Membership No. ACS: 15921

Mumbai

May 5, 2021

**Registered Office:**

Bombay House, 24, Homi Mody Street, Fort, Mumbai - 400 001

Tel: +91 22 6665 8282

CIN: L27100MH1997PLC000260

Website: www.tatasteel.com

E-mail: rpc@c Tatasteel.com
The Company is required under Section 148 of the Act read with the Companies (Cost Records and Audit) Rules, 2014, as amended from time to time, to have the audit of its cost records for products covered under the Companies (Cost Records and Audit) Rules, 2014 conducted by a Cost Accountant in practice. Based on the documents made available and the discussions held at the meeting of the Audit Committee, it is considered and recommended the appointment and remuneration of the Cost Auditors to the Board of Directors (Board). The Board has, on the recommendation of the Audit Committee approved the appointment and remuneration of Messrs Shome & Banerjee, Cost Accountants (Firm Registration Number – 000001) as the Cost Auditor of the Company for the Financial Year 2021-22. In accordance with the provisions of Section 148(3) of the Act read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors as recommended by the Audit Committee and approved by the Board has to be ratified by the Members of the Company. The Board has fixed the remuneration payable to Cost Auditors for the Financial Year 2021-22 at ₹20 lakh plus applicable taxes and reimbursement of out of pocket expenses, to cover the cost audit of different divisions including Tubes, Bearings, Ferro Alloys and Minerals Division, Steel Products, Growth Shop, health services, power business, and Kalinganagar plant. Accordingly, the consent of the Members is sought for passing an Ordinary Resolution as set out at Item No. 5 of the Notice for ratification of the remuneration payable to the Cost Auditor of the Company for the Financial Year ending March 31, 2022. None of the Directors and Key Managerial Personnel of the Company or their respective relatives is concerned or interested in the Resolution mentioned at Item No. 5 of the Notice. The Board recommends the Resolution set forth in Item No. 5 for the approval of the Members. By Order of the Board of Directors
Sd/-
Parvatheesam Kanchinadham
Company Secretary & Chief Legal Officer (Corporate & Compliance)
Membership No. ACS: 15921
Mumbai
May 5, 2021
Registered Office:
Bombay House, 24, Homi Mody Street,
Fort, Mumbai-400 001
Tel: +91 22 6665 8282
CIN: L27100MH1907PLC000260
Website: www.tatasteel.com
E-mail: cosec@tatasteel.com

Profile of Mr. Saurabh Agrawal

Mr. Saurabh Agrawal (DIN: 02144558) (51) was appointed as a Member of the Board effective August 10, 2017. Mr. Agrawal joined Tata Sons Private Limited in June 2017 as Group Chief Financial Officer and was appointed as the Executive Director of Tata Sons in November 2017. Prior to joining the Tata Group, he was the Head of Strategy at the Aditya Birla Group. In a career spanning over two decades, Mr. Agrawal has also been the head of investment banking in India for Bank of America Merrill Lynch and also head of corporate finance business in India and South Asia for Standard Chartered Bank.
Mr. Agrawal holds a graduate degree in chemical engineering, with honours, from the Indian Institute of Technology, Roorkee and holds a Post-Graduate Diploma in Management from Indian Institute of Management, Calcutta.
Experience
Mr. Agrawal has a wide-ranging experience in strategy and capital markets where he had a ringside view of the evolution of Indian economy since the mid-90s. He has advised clients on transactions valued more than US$16 billion. In addition, Mr. Agrawal has helped various large Indian and Global corporates raise over US$10 billion from the capital markets.
Mr. Agrawal has experience across strategy and execution, covering a wide range of industries. Mr. Agrawal’s leadership capabilities, his rich experience in portfolio optimisation, investment management and capital allocation and his deep understanding of the complex strategic and financial issues will strengthen the Board’s collective vision, knowledge, capabilities and experience.
Board Meeting Attendance and Remuneration
Details regarding the attendance at the Board Meetings and remuneration paid to Mr. Agrawal are provided in the Board’s Report and in the Corporate Governance Report forming part of the Board’s Report.
Disclosure of Relationship inter-se between Directors, Manager and other Key Managerial Personnel
There is no inter-se relationship between Mr. Saurabh Agrawal, other members of the Board and Key Managerial Personnel of the Company.

Shareholding in the Company
Mr. Agrawal does not hold any Equity Shares of the Company.

Bodies Corporate (other than Tata Steel Limited and foreign companies) in which Mr. Saurabh Agrawal holds Directorships and Committee Membership

Directorships
Tata Sons Private Limited
Volts Limited
Gradis Trading Private Limited
Tata Capital Limited
Tata AIA Life Insurance Company Limited
Tata AIG General Insurance Company Limited
The Tata Power Company Limited
Tata Sky Limited
Talace Private Limited

Chairman of Board Committees
Tata Sons Private Limited
Asset Liability Management Committee
Tata Capital Limited
Risk Management Committee
Finance & Asset Liability Supervisory Committee
Corporate Social Responsibility Committee
Tata AIA Life Insurance Company Limited
Corporate Social Responsibility Committee
Tata AIG General Insurance Company Limited
Investment Committee
Member of Board Committees
Tata Sons Private Limited
Group Risk Management Committee
Tata Capital Limited
Nomination and Remuneration Committee
Tata AIA Life Insurance Company Limited
Audit Committee
Nomination and Remuneration Committee
Tata AIG General Insurance Company Limited
Nomination and Remuneration Committee
Corporate Social Responsibility Committee
The Tata Power Company Limited
Audit Committee
Tata Sky Limited
Nomination and Remuneration Committee